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“Combining Ro-Ro and Lo-Lo (by measuring Lo-Lo in units rather than in TEU), total throughput for the year grew by +3.6% to 1.5m units.”
2019 Financial Highlights

**Turnover**

€92.7m

▲ 2.6%

2018: €90.4m

**Operating profit**

€44.2m

▼ 6.7%

2018: €47.4m

**Profit after tax**

€38.6m

▼ 6.9%

2018: €41.5m

**EBITBA (€m)**

€54.0m

▼ 3.3%

2018: €55.8m

**Capital Expenditures**

€78.1m

▼ 10.6%

2018: €87.4m

**Total Equity**

€470.4m

▲ 6.8%

2018: €440.4m

**Dividends**

€4.1m

▼ 66.4%

2018: €12.2m
**Throughput**

38.1m tonnes ▲ 0.4%

- 2016: 34.9m tonnes
- 2017: 36.4m tonnes
- 2018: 38.0m tonnes
- 2019: 38.1m tonnes

2018: 38.0m tonnes

---

**Ro-Ro units**

1,059,103 ▲ 2.6%

- 2016: 945,000 units
- 2017: 992,000 units
- 2018: 1,032,000 units
- 2019: 1,059,103 units

2018: 1,031,897

---

**TEUs**

774,000 ▲ 6.5%

- 2016: 744,000 TEUs
- 2017: 698,000 TEUs
- 2018: 726,000 TEUs
- 2019: 774,000 TEUs

2018: 726,928

---

**Total passengers**

1.9m ▲ 6.7%

- 2016: 1.8m passengers
- 2017: 1.8m passengers
- 2018: 1.8m passengers
- 2019: 1.9m passengers

2018: 1.8m

---

**Cruise passengers and crew**

323,234 ▲ 16.7%

- 2016: 159,000 passengers
- 2017: 210,000 passengers
- 2018: 277,000 passengers
- 2019: 323,234 passengers

2018: 276,927

---

**Cruise vessels**

158 ▲ 5.3%

- 2016: 127 vessels
- 2017: 150 vessels
- 2018: 150 vessels
- 2019: 158 vessels

2018: 150
“The most significant change during 2019 was that unitised trade with the UK declined by -0.2% while trade with Continental Europe and beyond increased by +10.7%.”
LO-LO TEU volumes grew by 6.5% to 774,000 in 2019 from 726,928 in 2018.
### Key Financial Performance Indicators

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>92,723</td>
<td>90,374</td>
</tr>
<tr>
<td>Operating Profit</td>
<td>44,229</td>
<td>47,388</td>
</tr>
<tr>
<td>Operating Margin (%)</td>
<td>47.7%</td>
<td>52.4%</td>
</tr>
<tr>
<td>EBITDA</td>
<td>53,960</td>
<td>55,827</td>
</tr>
<tr>
<td>EBIT</td>
<td>44,229</td>
<td>47,388</td>
</tr>
<tr>
<td>Net Interest Charges</td>
<td>679</td>
<td>502</td>
</tr>
<tr>
<td>Interest cover</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- EBITDA basis (times)</td>
<td>79.5</td>
<td>111.2</td>
</tr>
<tr>
<td>- EBIT basis (times)</td>
<td>65.1</td>
<td>94.4</td>
</tr>
<tr>
<td>Net Debt</td>
<td>(121,388)</td>
<td>(91,584)</td>
</tr>
<tr>
<td>Net Debt as a percentage of total equity (%)</td>
<td>(25.8%)</td>
<td>(20.8%)</td>
</tr>
<tr>
<td>Net Debt as a percentage of fixed assets (%)</td>
<td>(21.5%)</td>
<td>(18.4%)</td>
</tr>
<tr>
<td>Return on Capital Employed [ROCE] (%)</td>
<td>8.2%</td>
<td>10.2%</td>
</tr>
</tbody>
</table>

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<td>Other income</td>
<td>-</td>
<td>(600)</td>
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<td>Exceptional Items – profit on disposal of assets</td>
<td>[5]</td>
<td>[18]</td>
</tr>
<tr>
<td>EBITDA</td>
<td>53,960</td>
<td>55,827</td>
</tr>
<tr>
<td>Voluntary redundancy scheme</td>
<td>2,883</td>
<td>-</td>
</tr>
<tr>
<td>Underlying EBITDA</td>
<td>56,843</td>
<td>55,827</td>
</tr>
</tbody>
</table>

**EBIT** - earnings before finance costs and tax

**EBITDA** - earnings before finance costs, tax, depreciation, amortisation, exceptional items and non-exceptional redundancy costs

**Interest cover** - the ratio of EBITDA or EBIT to net interest charges

**ROCE** - the ratio of operating profit to average capital employed
Directors and Other Information

Eamonn O’Reilly
Chief Executive

Michael Brophy
Director

Helen Collins
Director

Geoffrey Darling
Director

Michael Hand
Director

Keith Nolan
Director

Lesley Williams
Director

Michael Sheary
Company Secretary & Chief Financial Officer

Secretary and Registered Office
Michael Sheary
Port Centre
Alexandra Road
Dublin 1
Registered Number: 262367

Principal Bankers
Bank of Ireland
2 Burlington Plaza
Burlington Road
Dublin 4

European Investment Bank
98-100 boulevard
KonradAdenauer
L-2950 Luxembourg

Ulster Bank DAC
Ulster Bank Group Centre
George’s Quay
Dublin 2

Auditors
Deloitte Ireland LLP
Deloitte & Touche House
Earlsfort Terrace
Dublin 2

Solicitors
Beauchamps Solicitors
Riverside Two
Sir John Rogerson’s Quay
Dublin 2

Eversheds
One Earlsfort Centre
Earlsfort Terrace
Dublin 2

Mason Hayes & Curran
South Bank House
Barrow Street
Dublin 4

Actuaries
Mercer
Charlotte House
Charlemont Street
Dublin 2
Eamonn O’Reilly, Chief Executive
Eamonn O’Reilly was appointed Chief Executive of Dublin Port Company in August 2010 having previously held the position of Chief Executive at Portroe Stevedores, the Dublin Port based cargo handling business, since 2005. Eamonn also held the role of Group Development Manager of Portroe’s parent Company, Doyle Shipping Group, during that time.

Prior to joining the Doyle Shipping Group, Eamonn was Project Manager for Securicor Ireland and has also worked as a management consultant with KPMG. He served as Chief Executive of Marine Terminals Limited between 1992 and 1996. Eamonn started his career as an engineer with Irish Cement Limited before working overseas in Egypt, Saudi Arabia and the Congo.

Eamonn is a chartered engineer having graduated from University College Dublin and holds an MBA from Trinity College Dublin. Eamonn is a member of Engineers Ireland, and current Chairman of the European Sea Ports Organisation (ESPO) and is a member of the General Stevedoring Council.

Michael Brophy, Director
Michael is an expert in environmental management and business with particular experience in assessing organisations against environmental legal compliance and international best practice in environmental mitigation measures and controls.

Highly experienced in the practical implementation of European environmental policy and regulations to achieve compliance, Michael is one of Ireland’s leading environmental auditors, with over twenty years’ experience in assessing environmental risk and best practice controls across a broad range of public and private sector organisations.

Michael has worked extensively with regulatory bodies with particular expertise in developing and delivering environmental inspection and/or enforcement schemes under various EU Directives and Regulations.

Michael has served as a Director and Board member on various Boards in Ireland, the UK, Italy and Japan and holds an MSc in European Environmental Policy and Regulation and a BSc in Environmental Science.

Helen Collins, Director
Helen first joined the Board in August 2012. She is a solicitor by profession and for many years was a partner and Head of Litigation in McCann FitzGerald with particular experience in commercial, regulatory, and administrative dispute resolution.

Helen is Secretary to the Board and Compliance Officer in NDRC, a Company that finds, builds and invests in start-up digital companies.

Helen is also a member of the Panel of the Irish Financial Services Appeals Tribunal, and an accredited CEDR mediator.
Geoffrey Darling, Director

Geoff was appointed to the Board by the Minister for Transport, Tourism and Sport in July 2014. A shipping consultant and investor in ships, Geoff has more than 40 years experience within the shipping industry, both at sea and ashore.

Geoff is an advisor to and founding member of a privately held investment group in the shipping industry. The Company commercially manage, co-invest in, buy or build ships in various shipping market segments.

As a consultant he advises various clients on commercial and operational aspects within the shipping industry.

Geoff was a founding Shareholder/Director of an independent ship commercial management Company. The company developed into one of the foremost Specialised Reefer Operators. The Company was sold in 2005.

His experience covers various shore based management roles within the shipping industry. He is a qualified and experienced Class 1 Master Mariner whose sea experience encompasses 15 years trading worldwide in seagoing ranks including Captain.

Keith Nolan, Director

Keith was appointed to the Board of Dublin Port Company in September 2017. Keith joined the Company in 1997 serving in the role of IT programmer. Keith has since progressed to his current role of ICT Operations Manager taking up more responsibilities and enhancing his skills along the way.

Keith has extensive experience with ICT and his 21 years’ in the Company has exposed him to every section of the organisation and to all of Dublin Port Company’s Operations.

Keith is a long standing member of SIPTU and has been actively involved in a central role on the SIPTU section committee for nearly 20 years.

Lesley Williams, Director

Lesley Williams is a practicing independent non-executive Director. She was appointed to the Board of DPC in January 2019 and as Chairperson of the Audit and Risk Committee in March 2019. She has over 25 years experience in financial services having held senior positions in Goodbody Stockbrokers, Investec Bank plc and Euronext Dublin (formerly the Irish Stock Exchange).

Lesley is an Associate member of the Chartered Financial Analyst Institute (CFA), formerly as an Associate member of the Institute of Investment Management and Research (IIMR), a Fellow of the Chartered Institute for Securities and Investment. She holds a diploma in company direction from the Institute of Directors and the Certificate in ESG Investing from the CFA UK.

Michael Sheary, Company Secretary & Chief Financial Officer

Michael Sheary joined the Company in 1982 and served in a number of senior roles including Assistant Financial Controller until his appointment as Company Secretary and Chief Financial Officer in 2001. Since then Michael has overseen the financial, legal and administrative functions of the Company.

Michael qualified as a Chartered Certified Accountant in 1988 and was admitted as a Fellow of the Association of Chartered Certified Accountants in 1996. Michael is a Director of Ringsend Bridge DAC having previously represented Dublin Port Company as a Director of East Link Limited. Michael also acts as a Trustee of Dublin Port Company’s Defined Benefit pension scheme.
“62.5% of the total unitised volume of 1.5m units were on shipping services with the UK. The remaining 37.5% was on services with Continental Europe (CE) and beyond”.

Dublin Port Company
RO-RO UNITS INCREASED BY 2.6% TO 1,059,103 IN 2019 FROM 1,031,897 IN 2018
Chief Executive’s Review

“OVERALL VOLUMES GREW BY A MODEST 0.4% TO 38.1M GROSS TONNES REPRESENTING THE FIFTH CONSECUTIVE YEAR OF RECORD LEVEL THROUGHPUT.”

Dublin Port Trade Review

In 2019, and notwithstanding strong growth in the unitised trades, overall volumes grew by a modest 0.4% to 38.1m gross tonnes. This is the fifth consecutive year in which a record level of throughput has been achieved. Total volumes have grown by 36.1% over the last seven years and are now 23.3% higher than they were in 2007, prior to the economic downturn.

Imports grew more strongly than exports during 2019 at 0.5% and 0.1% respectively.

<table>
<thead>
<tr>
<th>'000 gross tonnes</th>
<th>2019</th>
<th>2018</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Imports</td>
<td>22,858</td>
<td>22,741</td>
<td>0.5%</td>
</tr>
<tr>
<td>Exports</td>
<td>15,280</td>
<td>15,253</td>
<td>0.1%</td>
</tr>
<tr>
<td>Total</td>
<td>38,138</td>
<td>37,994</td>
<td>0.4%</td>
</tr>
</tbody>
</table>

Growth in the two unitised modes combined was +2.1%.

By comparison, the non-unitised modes declined by -7.4%. Within this, Bulk Liquids grew by +0.9% and Bulk Solids declined by -23.4%.

<table>
<thead>
<tr>
<th>'000 gross tonnes</th>
<th>2019</th>
<th>2018</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ro-Ro</td>
<td>24,348</td>
<td>24,050</td>
<td>1.2%</td>
</tr>
<tr>
<td>Lo-Lo</td>
<td>7,290</td>
<td>6,924</td>
<td>5.3%</td>
</tr>
<tr>
<td>Bulk Liquid</td>
<td>4,662</td>
<td>4,621</td>
<td>0.9%</td>
</tr>
<tr>
<td>Bulk Solid</td>
<td>1,820</td>
<td>2,375</td>
<td>-23.4%</td>
</tr>
<tr>
<td>Break Bulk</td>
<td>17</td>
<td>24</td>
<td>-27.9%</td>
</tr>
<tr>
<td>Total</td>
<td>38,138</td>
<td>37,994</td>
<td>0.4%</td>
</tr>
</tbody>
</table>

Non-unified trades grew by +1.2% and Lo-Lo grew by +5.3%.

The most significant change during the year was the decline of 0.6m tonnes in the Bulk Solid mode. This was driven largely by reductions in the import of animal feed and cereals and in the export of ore concentrates.
Animal feed and cereal volumes in any given year are determined primarily by weather conditions in previous years’ growing seasons. When the supply of domestically produced grass and fodder is high, then the demand for animal feed and cereal imports is low.

The decline in ore concentrates was due to the temporary closure of Boliden Tara Mines export operation to facilitate construction works within the ABR Project. These works have now been completed and ore concentrate exports have returned to normal levels.

Trade vehicles were 4.4% lower in 2019 following growth of 4.1% the previous year.

<table>
<thead>
<tr>
<th>'000 gross tonnes</th>
<th>2019</th>
<th>2018</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade vehicles</td>
<td>98,897</td>
<td>103,443</td>
<td>-4.4%</td>
</tr>
</tbody>
</table>

A new multi-purpose ferry service commenced between Dublin and Cherbourg during the year contributing to strong growth of +6.7% in passenger numbers and +9.9% in tourist vehicles.

<table>
<thead>
<tr>
<th>'000 gross tonnes</th>
<th>2019</th>
<th>2018</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ferry passengers</td>
<td>1,949,229</td>
<td>1,827,674</td>
<td>6.7%</td>
</tr>
<tr>
<td>Tourist vehicles</td>
<td>559,506</td>
<td>508,960</td>
<td>9.9%</td>
</tr>
</tbody>
</table>

As with the tourism side of the ferry business, cruise tourism also performed strongly with 158 ships during 2019 compared to 150 the previous year.

In addition to having more cruise ships, the average size of ship increased by +11.1%.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cruise calls</td>
<td>158</td>
<td>150</td>
<td>5.3%</td>
</tr>
<tr>
<td>GT</td>
<td>8,792,405</td>
<td>7,512,749</td>
<td>17.0%</td>
</tr>
<tr>
<td>Average GT per ship</td>
<td>55,648</td>
<td>50,085</td>
<td>11.1%</td>
</tr>
</tbody>
</table>

Looking at long-term trends, Ro-Ro volumes are now 44.5% higher than they were in 2007. In addition, Lo-Lo volumes have finally grown to a higher level than they were 12 years ago.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2007</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ro-Ro units</td>
<td>1,059,103</td>
<td>733,141</td>
<td>44.5%</td>
</tr>
<tr>
<td>Lo-Lo TEU</td>
<td>774,000</td>
<td>743,937</td>
<td>4.0%</td>
</tr>
</tbody>
</table>

Combining Ro-Ro and Lo-Lo (by measuring Lo-Lo in units rather than in TEU), total throughput for the year grew by +3.6% to 1.5m units.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>Change</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ro-Ro</td>
<td>1,059,103</td>
<td>1,031,897</td>
<td>27,206</td>
<td>2.6%</td>
</tr>
<tr>
<td>Lo-Lo</td>
<td>432,510</td>
<td>407,463</td>
<td>25,047</td>
<td>6.1%</td>
</tr>
<tr>
<td>Total</td>
<td>1,491,613</td>
<td>1,439,360</td>
<td>52,253</td>
<td>3.6%</td>
</tr>
</tbody>
</table>
Brexit effects

Although overall growth was modest at just +0.4%, there was significant growth in the unitised modes which drive the Company’s capital investment requirements.

62.5% of the total unitised volume of 1.5m units were on shipping services with the UK. The remaining 37.5% was on services with Continental Europe (CE) and beyond.

The most significant change during 2019 was that unitised trade with the UK declined by -0.2% while trade with Continental Europe and beyond increased by +10.7%.

If this trend continues as Brexit progresses, then Dublin Port will need more capacity (berths and land) for a given volume of unitised freight in the future than would otherwise be required. This could be a challenge to achieving an ultimate capacity of 77m gross tonnes per annum by 2040 as envisaged in the Masterplan.

Financial Performance in 2019

Turnover for the year increased by €2.3m (2.6%) from €90.4m in 2018 to €92.7m in 2019. This is consistent with volume growth during the period and pricing adjustments applied during the year.

Total operating costs in 2019 amounted to €48.5m representing a €4.9m (11.2%) increase on the previous year due to a number of factors:

- Conclusion of a voluntary redundancy scheme at a cost of €2.9m and with a pay-back period of 2.1 years.
- Higher depreciation charge of €0.7m as a result of capital investment.
- Higher pension costs of €0.1m.

Excluding the foregoing items, day to day underlying operating costs increased by 3.7% from €32.7m in 2018 to €33.9m in 2019.

As a result of the above, the Company’s operating profit in 2019 was €44.2m representing a €3.2m (6.7%) reduction on the previous year when operating profit were €47.4m.

<table>
<thead>
<tr>
<th>€’000</th>
<th>2019</th>
<th>2018</th>
<th>% change</th>
</tr>
</thead>
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<tr>
<td>Turnover</td>
<td>92,723</td>
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<td>2.6%</td>
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<td>44,229</td>
<td>47,388</td>
<td>-6.7%</td>
</tr>
<tr>
<td>PBT</td>
<td>44,619</td>
<td>47,855</td>
<td>-6.8%</td>
</tr>
<tr>
<td>PAT</td>
<td>38,645</td>
<td>41,521</td>
<td>-6.9%</td>
</tr>
</tbody>
</table>

The taxation charge for the year was €6.0m compared to €6.3m in 2018.

Profit for the Financial Year 2019 was €38.6m compared to €41.5m in 2018 representing a reduction of €2.9m (6.9%).

EBITDA (Earnings before Interest, Tax, Depreciation and Amortisation) decreased by €1.9m (3.3%) from €55.8m in 2018 to €54.0m in 2019. This reduction was largely driven by the €2.9m investment in the voluntary redundancy scheme as referred to above. Excluding this charge underlying EBITDA rose by €1.0m (1.8%) in 2019.

<table>
<thead>
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<th>€’000</th>
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<td>EBITDA</td>
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<td>55,827</td>
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</tbody>
</table>

Return on Capital Employed (ROCE) for 2019 was 8.2% compared to 10.2% in 2018 reflecting the significant investment in fixed assets during the year. These totalled €564.5m compared to €496.6m at the end of 2018. The movement in Fixed Assets for the year is explained by additions of €78.1m offset by depreciation in the year of €10.2m.

The net debt position at year end is summarised as follows.

<table>
<thead>
<tr>
<th>€m</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Borrowings</td>
<td>198.6</td>
<td>134.8</td>
</tr>
<tr>
<td>Cash</td>
<td>77.3</td>
<td>43.3</td>
</tr>
<tr>
<td>Net Debt</td>
<td>121.3</td>
<td>91.6</td>
</tr>
</tbody>
</table>
Total borrowings increased by €63.8m following drawdown of the first tranche of €100m from a new €300m private placement debt facility entered into with Allianz. Repayments of Ulster Bank and EIB loans during the year amounted to €36.3m.

As a result of the additional financing now in place the Company is well placed to continue implementing the Masterplan’s capital investment programme with investment in infrastructure of over €1 billion planned over the next ten years.

**Outlook for 2020**

Following consistent growth since 2013, 2019 was a challenging year because of Brexit.

In preparation for this we have provided facilities on ten hectares of port lands for State agencies including Customs and the Department of Agriculture, Food and the Marine. This is a significant loss of scarce lands which we had never envisaged when first developing the Masterplan in 2012. Brexit preparations have also been disruptive of on-going capital projects and at the end of 2020 we face the uncertainty of delays as a result of the introduction of new checks on trade with Great Britain.

Having provided infrastructure for border inspection services required because of Brexit, we will depend on third parties (State agencies, ferry companies and their haulier customers) to complete preparations during 2020 to ensure the continued smooth flow of trade with GB.

During 2020, we anticipate a decision from An Bord Pleanála on our MP2 Project planning application. This is the second of three strategic infrastructure development (SID) projects which, between them, will deliver the vision of Masterplan 2040 and we will, during 2020, commence work on the third and final SID project to develop facilities on the Poolbeg Peninsula. This will include the construction of a Southern Port Access Route as an internal port road to provide access to and from the Dublin Port Tunnel for port traffic from the south side of the port.

Planning future port capacity which can take up to 20 years to deliver is challenging and we will also need, during 2020, to begin to think about where and how additional port capacity will be provided on the east coast of the country to cater for growth post 2040 by which stage we believe that Dublin Port will have reached its ultimate throughput capacity.

Dublin Port Company is self-financing and must develop the port from within its own resources. Taking on large debt requires us to generate a commensurate level of profits. We had intended during 2019 to review our port infrastructure charges and implement a pricing policy to enable the Company to continue to deliver the Masterplan’s capital investment programme over the next decade and beyond. This was deferred and will now take place during 2020.

The coming year will also see major initiatives in Health & Safety not only with the Company’s operations but throughout all operations in Dublin Port both on land and on the water.

In addition, we will recruit environmental and ecology specialists to introduce new skillsets into the Company essential if we are to address the variety of environmental challenges including climate change, air quality and biodiversity.

Having completed a public consultation on cruise, we will during 2020 take important decisions as to whether we proceed with the development of North Wall Quay Extension to provide berths for large cruise ships.

Finally, Covid-19 has in a very short space of time had a significant impact on the economic activity of the country. While this will inevitably have a negative impact on our throughput volumes and consequently on our revenues, Dublin Port remains a key part of national infrastructure and a key node within the transport chain to ensure the continued flow of essential imports and exports. We will continue to review all expenditure, both operating and capital to ensure that the Company retains the liquidity and financial strength to maintain its ability to deliver on its core mandate of facilitating trade.

**Eamonn O’Reilly**

Chief Executive

27th March 2020
“The most significant change during the year was the decline of 0.6m tonnes in the Bulk Solid mode. This was driven largely by reductions in the import of animal feed and cereals and in the export of ore concentrates”.
IN 2019 BULK LIQUIDS GREW BY +0.9% TO 4,662,000 TONNES WHILE BULK SOLIDS DECLINED BY -23.4% TO 1,820,000 TONNES.
Directors’ Report

The Directors present their Annual Report together with the audited financial statements of the Company for the financial year ended 31 December 2019.

Directors’ Responsibility for Financial Statements

The Directors are responsible for preparing the Directors’ report and the financial statements in accordance with the Companies Act 2014.

Irish Company law requires the Directors to prepare financial statements for each financial year. Under the law, the Directors have elected to prepare the financial statements in accordance with FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council ("relevant financial reporting framework"). Under Company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Company as at the financial year end date and of the profit or loss of the Company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the Directors are required to:

• select suitable accounting policies for the Company Financial Statements and then apply them consistently;
• make judgements and estimates that are reasonable and prudent;
• state whether the financial statements have been prepared in accordance with the applicable accounting standards, identify those standards, and note the effect and the reasons for any material departures from those standards; and
• prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for ensuring that the Company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the Company, enable at any time the assets, liabilities, financial position and profit or loss of the Company to be determined with reasonable accuracy, enable them to ensure that the financial statements and Directors’ report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Legislation in Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company’s website.

Legal Status

Dublin Port Company is a Designated Activity Company limited by shares established under statute pursuant to the Harbours Act, 1996 and incorporated in Ireland. On 3 March 1997 the Company became the successor entity to Dublin Port & Docks Board, the former statutory entity with responsibility for the Port of Dublin. On that date Dublin Port Company took over the functions and acquired the assets and liabilities of the predecessor organisation at valuations agreed with the then Minister for Communications, Marine and Natural Resources. In consideration for the assets and liabilities, the Company issued share capital in the amount of €7.648m to the then Minister for Communications, Marine and Natural Resources.

With effect from 26 July 1997 the Company became the pilotage authority for Dublin Bay.

Responsibility for the Commercial Port Sector was transferred from the Minister for Communications, Marine and Natural Resources to the Minister for Transport with effect from 1 January 2006.

On 12 July 2011 the Minister for Transport transferred the assets and liabilities of Dundalk Port Company to Dublin Port Company under SI No. 361 of 2011.

Principal Activities

The business purpose of Dublin Port Company is to facilitate the movement of goods and passengers, and attendant information flows through the Port.

The Company provides the infrastructure, facilities, services and hard standing to meet the needs of customers for the efficient transfer of goods and passengers between land and sea transport modes.

Revenue in connection with the provision of these facilities is generated from vessel dues, goods dues, rent and key services provided, such as towage and pilotage.
Accounting Records
The measures taken by the Directors to secure compliance with the requirements of section 281 to 285 of the Companies Act, 2014, to keep adequate accounting records are the use of appropriate systems and procedures and employment of competent persons. The accounting records are kept at the Company’s registered office, Port Centre, Alexandra Road, Dublin 1.

Business Review
Details of the profit for the year, together with comparative figures for 2018, are set out in the Profit and Loss Account and the related notes. The Key Financial Performance Indicators of the business are set out below and in the Chief Executive’s Review.

Throughput was ahead of 2018 by 0.4% at 38.1 million tonnes (2018: 38.0 million tonnes). Exports grew by 0.1% in the year to 15.3 million tonnes (2018: 15.3 million tonnes) while imports grew by 0.5% to 22.8 million tonnes (2018: 22.7 million tonnes).

Turnover for the year amounted to €92.7m, an increase of 2.6% on the previous year (2018: €90.4m).

Total Operating Costs at €48.5m in 2019 have increased by €4.9m (11.2%) on 2018 (2018: €43.6m). Payroll costs have increased by €0.5m (3.9%) arising from general salary increases. Other non-pay costs have increased by €4.4m mainly arising from re-organisation costs of €2.9m due to a voluntary staff redundancy scheme towards the end of the year, increased depreciation costs of €0.7m and increased security costs of €0.6m.

Operating Profit decreased to €44.2m in 2019 from €47.4m in 2018 resulting in an Operating Margin of 48% (2018: 52%).

Net financing income was €0.4m (2018: €0.5m). Finance income amounts to €1.1m (2018: €973k).

Net Interest charges (excluding net interest on pension schemes) were €0.7m (2018: €0.5m) and the Company’s interest cover is 65 times (2018: 94 times) based on Profit before Interest and Taxation over net interest charges. Net Debt increased from €91.6m in 2018 to Net Debt of €121.4m in 2019 and the Company is fully compliant with all covenants in respect of its borrowing facilities.

Profit for the financial year was €38.6m (2018: €41.5m).

The Profit and Loss Reserve increased from €425.1m at 31 December 2018 to €455.1m and Shareholders’ Funds increased from €440.4m to €470.4m during the same period.

Throughput of 38.1 million tonnes was achieved in 2019, which was 5.0% behind of the budgeted 40.1 million tonnes.

Principal Risks and Uncertainties
One of the principal uncertainties to be addressed relates to the Company’s ability to deliver capacity to the market. In June 2018 the Company published “Dublin Port Masterplan 2040 - Reviewed 2018”, updating the original Masterplan which had been adopted in 2012. The Masterplan, as reviewed, was published following an extensive public consultation process.

The purpose of the Masterplan is to indicate to all stakeholders how the Port will be developed to meet their needs in the years ahead. Following the review in 2018 a number of fundamental conclusions were identified as follows;

- Firstly, where the Masterplan had originally envisaged a return to an eastern expansion of Dublin Port into Dublin Bay, Dublin Port Company is no longer pursuing this as an option.
- Secondly, to meet anticipated capacity requirements Dublin Port needs to be developed on the basis of an average annual volume growth (AAGR) of 3.3% over the 30 years from 2010 to 2040 rather than the 2.5% originally assumed in 2012. As a result the capacity requirement for 2040 increases from 60m tonnes to 77m tonnes.

Masterplan 2040 sets out the framework under which essential projects will be brought forward for planning and other consents to ensure that facilities are constructed in time to meet demand.

The first major project to be brought forward under the Masterplan was the Alexandra Basin Redevelopment Project and construction on this project continued during 2019. A planning application in respect of the second major project, the MP2 Project, was lodged directly with An Bord Pleanála in 2019 in accordance with the Critical Infrastructure legislation. An oral hearing in respect of the application was conducted in December 2019 and a planning decision is expected in early 2020.

As evidenced by the fall in trade in the latter half of 2008 and continuing into 2009 the Company is exposed, through the normal course of its operations, to the impact of an economic slowdown on Port activities. Throughput through Dublin Port has grown by 36% over the last seven years and as a result trade levels are now 23% higher than at the previous peak in 2007. It is clear that the prospects for the Irish economy in general will continue to impact on the Company’s growth prospects into the future.
In this regard the impact of Brexit on the Irish economy at a macro level and its impact in particular on GDP growth will have a knock-on impact on Dublin Port’s volumes. While the EU and the UK have entered discussions on the new trading relationship to be established following the UK’s exit there remains a possibility of a hard Brexit occurring in the absence of agreement. At a practical level the possibility of a hard Brexit and the consequent introduction of customs controls will result in the Company having to allocate scarce land resources to facilitate customs and other state agencies. The Company has completed construction of new primary inspection facilities and continues to work with the Office of Public Works and the relevant State agencies with regard to the provision of secondary inspection facilities.

Over the course of the first quarter of 2020 the outbreak of the Covid-19 (Coronavirus) has raised a further risk to global trade which could have a knock-on effect for volumes through Dublin Port.

The Company has ensured that it retains flexibility within the delivery of the capital investment programme envisaged under Masterplan 2040 to advance or delay implementation of projects in response to wider economic developments.

The Company is also exposed to the impact of an economic slowdown on its non-core Port activities. This has been evidenced by the diminution in value of the Company’s investment property located in the Eastpoint Business Park from €10.9m in 2001 to €4.4m at the end of 2013. The property was again valued by our property advisors at the end of 2019 resulting in no change to the prior year valuation of €8.5m. The cumulative diminution in value now stands at €2.4m.

The Company is committed to successfully managing its exposure to risk and to minimising its impact on the achievement of business objectives. The Board has an established Audit and Risk Committee with specific terms of reference reflecting the Committee’s role in supporting the Board in managing the Company’s exposure to risk.

The Company has put in place a Risk Management Framework comprising of the following components:

- Processes for identifying, prioritising and categorising risks,
- On-going assessment and measurement of risks, and
- Monitoring and reporting of risks to the Audit and Risk Committee as a sub-committee of the Board.

This comprehensive Risk Management Framework has been developed across all aspects of the business and includes the following elements:

1. Enterprise Risk Management
2. Emergency Management Plan
3. ICT Risk Management
4. Common Oil Pipeline Risk Management
5. Capital Projects Risk Management
6. Annual Board Strategy Review

In February 2020 the Board completed a review of the Risk Management Framework and agreed that in order to strengthen the overall management of risk within the Company, the following additional measures will be implemented:

- At each Board meeting, the Chief Risk Officer (the Chief Executive) will present a Strategic Risk Report focussing on specific risks of a strategic nature.
- Each year at the annual Board strategy review (in June / July), the risks reported and discussed at Board meetings during the year will be consolidated into the agenda for the Board strategy review to ensure that short-term business plans take account of these strategic risks.
- Responses to the strategic risks will subsequently be incorporated into the Work Programme presented to Board in September prior to commencement of budget preparation for the year ahead.
- The Board will periodically commission an external review of the effectiveness of the Company’s overall approach to risk management as required in the Code of Practice. The first such review will be carried out in 2020.

**Risk Appetite**

The Company’s risk appetite profile varies across different areas and activities of its business:

- The Board is willing to tolerate a moderate level of risk in pursuit of strategic objectives.
- Recognising that there is a trade-off between risk and reward, the Board achieves a balanced risk appetite by taking a prudent approach to ensuring the business is adequately financed, particularly as regards funding infrastructure projects. The Board is not prepared to take risks that would jeopardise key covenants in the Company’s debt facility agreements.
- The Board prioritises the safety of passengers, visitors, staff and port workers and its risk appetite in the areas of safety and security is very low.
- The Company takes measures to identify and manage operational risks. There is a low risk appetite in relation to maintaining critical systems and protecting data.
The Company seeks to ensure that compliance activities meet the requirements of relevant regulations and maintains a low risk appetite for compliance and regulatory issues.

In addition overall business performance risk is managed through the following measures:

- The preparation of an Annual Budget and Five Year Financial Plans,
- Monthly Reporting and Variance Analysis,
- Financial Controls,
- Key Performance Indicators, and
- Detailed Policies, Standards and Guidelines to support the control and mitigation of risks.

**Financial Risk Management**

The Company’s operations expose it to a variety of financial risks that include interest rate risk, credit risk, and liquidity and cash flow risk. Policies to protect the Company from financial risks are kept under regular review. The Directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the Board. The Policies are set out by the Board of Directors and are implemented by the Company’s Finance Department.

**Liquidity and Cash Flow Risk**

The Company maintains a mix of short, medium and long term debt finance to ensure sufficient funds are available for planned capital investment. The Company put in place a €50m borrowing facility with Ulster Bank in March 2017 to replace and extend the Company’s debt. At the end of 2019 the Company had in place un-drawn committed facilities of €50 million on this facility.

In December 2015 the Company entered into a Finance Contract with the European Investment Bank in respect of a €100m project finance facility. This facility is for a 20 year term was fully drawn at year end 2019.

In December 2019 the Company issued €300m unsecured senior bonds to a range of institutional investors. At 31 December 2019 €100m of bonds had been purchased. There is a commitment in place for the investors to purchase the remaining €200m of bonds, referred as forward purchase bonds, at specified dates in 2020 and 2021. However, the Company has the option to cancel the commitment to purchase some or all of the forward purchase bonds at no cost.

The Company’s policy is to maximise investment return by placing surplus cash balances on low risk cash deposit on a short term basis. The Company has treasury mandates in place with a number of financial institutions for this purpose.

**Credit Risk**

The Company is exposed to credit risk in the course of trading and to manage this risk it carries out appropriate credit checks on potential customers and trades only with recognised creditworthy third parties.

**Interest Rate Risk**

In order to manage the Company’s exposure to significant adverse interest rate movements, the Company has a policy of maintaining a minimum of 60 per cent (2018: 60 per cent) of its debt at fixed interest rates. In order to achieve this objective, the Company has entered into a fixed interest rate agreement with the European Investment Bank on the €100m project finance facility. In 2019 the Company issued €300m unsecured senior bonds at a fixed coupon rate.

**Events since the end of the financial year**

There have been no events between the Balance Sheet date and the date on which the financial statements were approved by the Board.

**Future Developments**

The Company has a budgeted Capital Investment Programme of €122.6m for 2020. The planned Capital Investment Programme for 2020 includes €32.2m in respect of the Alexandra Basin Redevelopment project (“ABR”) and €69.8m in respect of Masterplan Phase 1 (MP1).

**Results and Dividends**

The Company’s profit for the financial year amounted to €38.6m. The Directors’ allocations and recommendations in respect of this amount were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interim Dividend</td>
<td>4,100</td>
<td>12,173</td>
</tr>
<tr>
<td>(2018: €1.052) per ordinary share paid</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase in Profit Retained</td>
<td>34,545</td>
<td>29,348</td>
</tr>
<tr>
<td>Profit for the Financial Year</td>
<td>38,645</td>
<td>41,521</td>
</tr>
</tbody>
</table>

The Directors do not propose to declare a final dividend.

**Directors’ and Secretary’s Interests**

The Directors and Secretary had no interest in the share capital of the Company at 31 December 2019 and 2018.
Prompt Payments Act

It is Company policy to pay suppliers in accordance with the terms of the European Communities (Late Payments in Commercial Transactions) Regulations, 2002 and the Prompt Payments of Accounts Act, 1997.

To this end, the Company’s payment routines are designed to provide reasonable assurance against material non-compliance with the terms of the Regulations. The standard credit period is 30 days unless otherwise specified in contractual arrangements. Substantially all payments by number and value were made within the appropriate credit period as required. Consequently, the Directors are satisfied that the Company has complied with the requirements of the Act.

Directors

The names of the persons who were Directors at any time during the year ended 31 December 2019 are set out below.

L McCaffrey (term of office expired 23rd December 2019)
E O’Reilly
M Brophy (appointed 29th January 2019)
H Collins
G Darling
M Hand
K Nolan
L Williams (appointed 29th January 2019)

Relations with Shareholders

The Chairperson, Chief Executive and management maintain an on-going dialogue with the Company’s shareholders on trading performance, future plans and strategic issues. Certain specified matters require the approval of the Minister for Transport and/or the Minister for Finance and on-going communication with the relevant Minister is maintained through their respective departments. The Chairperson reports to the Minister for Transport as required under Section 28 of the Harbours Act, 1996 and as required under the Code of Practice for the Governance of State Bodies.

Corporate Governance

Dublin Port Company is committed to maintaining the highest standards of corporate governance and has adopted the principles of corporate governance and the Code of Practice for the Governance of State Bodies issued by the Department of Finance in May 2009. The Code of Practice was updated on 1 September 2016 and the provisions of the updated Code have been applied to the financial reporting period commencing 1 January 2017. The Company also complies with its obligations under the Ethics in Public Office Act, 1995 and the Standards in Public Office Act, 2001.

The majority of Directors are non-executive and are appointed by the Minister. The Board meets formally on a monthly basis and has a formal schedule of matters specifically reserved to it for decision. The Board is responsible for exercising all the powers of the Company, other than those reserved to Shareholders, and has collective responsibility for all the operations of the Company. The Board may delegate such of its powers as it sees fit, to either a Board Committee or the Chief Executive, subject to whatever restrictions or regulation it imposes with such delegation. Subject to ministerial consent in certain cases, the Board has formally approved the reservation of decisions in relation to certain functions in the areas of Governance, Finance, Procurement, Operations, and Appointments in Human Resources. The Board has access to the advice and services of the Company Secretary and can take independent professional advice as and when deemed necessary.

The Code of Practice for the Governance of State Bodies requires that an annual self-assessment exercise is undertaken by the Board to assess its effectiveness. A self-assessment review based on the questionnaire contained in the Code of Practice was last completed by the Board in 2017. The exercise for 2019 was deferred pending the conclusion of a formal external evaluation. The Code of Practice requires that an external formal evaluation is undertaken at least on a three yearly basis. In June 2019, following a procurement competition, the Board approved the appointment of an independent external supplier to conduct the external review of Board effectiveness. The independent review was carried out during the summer of 2019 and reported to Board in September. The results of the 2019 formal evaluation confirmed that the Board is operating effectively and recommended a number of areas for consideration by the Board.

The Board established an Audit Committee in 1997 under formal terms of reference. This Committee was reconstituted in 2012 as the Audit and Risk Committee. The terms of reference set out the purpose, authority and membership of the Committee and its responsibilities in the areas of external financial reporting, external audit, corporate governance and internal audit. During 2018, following Board vacancies, the full Board performed the role of the Audit and Risk Committee with Ms Helen Collins as Chairperson.

At its meeting on 29th March 2019 the Board confirmed the appointment of Ms Lesley Williams as Chairperson of the Audit and Risk Committee and Mr Michael Brophy and Ms Helen Collins as committee members.
The Audit and Risk Committee met five times during the year. The members of the Committee over the course of the year were Ms Lesley Williams, Mr Michael Brophy, Ms Helen Collins, Mr Geoffrey Darling, Mr Michael Hand, Ms Lucy McCaffrey, Mr Keith Nolan and Mr Eamonn O’Reilly.

The Board also established a Remuneration Committee in 1999. The members of the committee during the year were Ms Lucy McCaffrey (Chairperson), Mr Geoffrey Darling and Mr Michael Hand. The Committee operates under formal terms of reference.

Attendance at Meetings
There were 13 General Board Meetings during the year ended 31 December 2019.

The attendance of Directors at meetings of the Board was as follows:

<table>
<thead>
<tr>
<th>Director</th>
<th>Attended</th>
<th>Eligible to Attend</th>
</tr>
</thead>
<tbody>
<tr>
<td>L McCaffrey</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>E O’Reilly</td>
<td>12</td>
<td>12</td>
</tr>
<tr>
<td>M Brophy</td>
<td>12</td>
<td>12</td>
</tr>
<tr>
<td>H Collins</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>G Darling</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>M Hand</td>
<td>12</td>
<td>13</td>
</tr>
<tr>
<td>K Nolan</td>
<td>12</td>
<td>13</td>
</tr>
<tr>
<td>L Williams</td>
<td>12</td>
<td>12</td>
</tr>
</tbody>
</table>

Audit and Risk Committee

<table>
<thead>
<tr>
<th>Director</th>
<th>Attended</th>
<th>Eligible to Attend</th>
</tr>
</thead>
<tbody>
<tr>
<td>M Brophy</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>H Collins</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>G Darling</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>M Hand</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>L McCaffrey</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>K Nolan</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>E O’Reilly</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>L Williams</td>
<td>4</td>
<td>4</td>
</tr>
</tbody>
</table>

Remuneration Committee

<table>
<thead>
<tr>
<th>Director</th>
<th>Attended</th>
<th>Eligible to Attend</th>
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</thead>
<tbody>
<tr>
<td>L McCaffrey</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>G Darling</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>M Hand</td>
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<td>2</td>
</tr>
</tbody>
</table>

Directors’ Expenses
Expenses in the amount of €6,244 have been paid to Board members during the year in respect of travel expenses.

Internal Controls
The Board has overall responsibility for the Company’s systems of internal control. These systems which are maintained by the Company can only provide reasonable but not absolute assurance that transactions are executed in accordance with management’s authorisation that assets are safeguarded, that fraud is prevented and that proper financial records are maintained. The Board confirms that it has reviewed the effectiveness of the system of internal control.

To ensure the effective application of the Company’s internal controls, the services of qualified personnel have been secured and duties properly allocated among them.

The systems of internal control include the following:

- The process of identifying business risks and the evaluation of their financial implications is carried out through regular reviews of the Company’s Strategic Plan. The Company’s Risk Management Framework process has been outlined above under the heading of “Principal Risks and Uncertainties”. The latest Strategic Plan for the period 2017 to 2021 was formally adopted by the Board in December 2016;
- An annual budget approved by the Board and monthly consideration of actual results compared with budget forecasts;
- An Audit and Risk Committee which has been established to review and discuss, with the internal and external auditors, the Company’s internal accounting controls, Internal Audit function, choice of accounting policies, internal and external audit plans, statutory auditors’ report, financial reporting and other related matters;
- An Internal Audit function which reviews key business processes and controls;
- Formal codes of conduct for Directors and employees; and
- Procurement policies and procedures. These ensure, firstly, that procurement activities are carried out so as to provide value for money in terms of overall lifecycle costs and, secondly, that all relevant State Guidelines and EU Directives applicable to Public Utilities are complied with. The appropriate requirements of the Department of Public Expenditure and Reform Public Spending Code are being complied with.
Directors’ Report continued

The Board, through the Audit and Risk Committee, has reviewed the effectiveness of the system of internal control up to the date of approval of the financial statements.

A review of the effectiveness of the system of internal financial control was undertaken by the Internal Auditor and no significant control weaknesses which pose a significant risk of financial loss or operational disruption, that require immediate attention at Board level, were revealed.

Compliance statement
The Directors of the Company acknowledge that they are responsible for securing the Company’s compliance with its relevant obligations [as defined in the Companies Act 2014 (the “2014 Act”)] and, as required by section 225 of the 2014 Act, the Directors confirm that:

(i) a compliance policy statement setting out the Company’s policies with regard to complying with the relevant obligations under the 2014 Act has been prepared;

(ii) arrangements and structures have been put in place that they consider sufficient to secure material compliance with the Company’s relevant obligations; and

(iii) a review of the arrangements and structures has been conducted during the financial year to which this Directors’ report relates.

Political Donations
The Board made no political donations during the year.

Disclosure of Information to Auditors
The Directors in office at the date of this report have each confirmed that:

• As far as he/she is aware, there is no relevant audit information of which the Company’s statutory auditors are unaware; and

• He/she has taken all the steps that he/she ought to have taken as a Director in order to make himself/herself aware of any relevant audit information and to establish that the Company’s statutory auditors are aware of that information.

Statutory Auditors
The auditors, Deloitte Ireland LLP, Chartered Accountants and Statutory Audit firm, continue in office in accordance with section 383(2) of the Companies Act, 2014.

On Behalf of the Board

Eamonn O'Reilly  
Chief Executive  
27th March 2020

Keith Nolan  
Director
In our opinion the Dublin Port Company's financial statements:

- give a true and fair view of the assets, liabilities and financial position of the Company as at 31 December 2019 and of the profit for the financial year then ended; and
- have been properly prepared in accordance with the relevant financial reporting framework and, in particular, with the requirements of the Companies Act 2014.

The financial statements we have audited comprise:

- the Accounting Policies;
- the Profit and Loss Account;
- the Statement of Comprehensive Income;
- the Balance Sheet;
- the Statement of Changes in Equity;
- the Cash Flow Statement; and
- the related notes 1 to 32.

The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("the relevant financial reporting framework").

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing [Ireland] [ISAs (Ireland)] and applicable law. Our responsibilities under those standards are described below in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, including the Ethical Standard issued by the Irish Auditing and Accounting Supervisory Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which ISAs (Ireland) require us to report to you where:

- the Directors’ use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report 2019, other than the financial statements and our auditor’s report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Responsibilities of Directors**

As explained more fully in the Directors’ Responsibility for Financial Statements included in the Directors’ Report, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and otherwise comply with the Companies Act 2014, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

**Auditor’s responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a
Independent Auditors’ Report to the members of Dublin Port Company continued

material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control.

• Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

• Conclude on the appropriateness of the Directors’ use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor’s report. However, future events or conditions may cause the entity to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that the auditor identifies during the audit.

This report is made solely to the Company’s members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Report on other legal and regulatory requirements

Opinion on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

• We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

• In our opinion the accounting records of the Company were sufficient to permit the financial statements to be readily and properly audited.

• The financial statements are in agreement with the accounting records.

• In our opinion the information given in the Directors’ report is consistent with the financial statements and the Directors’ report has been prepared in accordance with the Companies Act 2014.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors’ report.

We have nothing to report in respect of the provisions in the Companies Act 2014 which require us to report to you if, in our opinion, the disclosures of Directors’ remuneration and transactions specified by law are not made.

Under the Code of Practice for the Governance of State Bodies (August 2016) (the “Code of Practice”), we are required to report to you if the statement regarding the system of internal financial control required under the Code of Practice as included in the Corporate Governance Statement in the Directors Report does not reflect the Company’s compliance with paragraph 1.9(iv) of the Code of Practice or if it is not consistent with the information of which we are aware from our audit work on the financial statements. We have nothing to report in this respect.

Sinead McHugh

For and on behalf of Deloitte Ireland LLP

Chartered Accountants and Statutory Audit Firm
Deloitte & Touche House, Earlsfort Terrace, Dublin 2

27th March 2020
Accounting Policies

The significant accounting policies used in the preparation of the financial statements are set out below. These policies have been consistently applied to all financial years presented, unless otherwise stated. The Company adopted FRS 102 for the first time in the 2015 financial statements.

Basis of preparation
The financial statements have been prepared under the historical cost convention, as modified by the measurement of investment properties and certain financial assets and liabilities at fair value through profit or loss.

The preparation of financial statements in conformity with FRS 102 requires the use of certain key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date. It also requires the Directors to exercise its judgement in the process of applying the Company’s accounting policies. The areas involving a higher degree of judgement or areas where assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed in note 3.

Going concern
The financial statements are prepared on the going concern basis of accounting. The Directors have carefully assessed the appropriateness of the use of the going concern basis in the preparation of the financial statements. Following their assessment the Directors report that they have satisfied themselves and consider it appropriate that the Company is a going concern, having adequate resources to continue in operational existence for the foreseeable future. In making this assessment the Directors have considered the existing and anticipated effects of the Covid-19 outbreak on the Company’s activities.

Revenue recognition
Revenue is measured at the fair value of the consideration received or receivable and represents the amount receivable for services rendered, net of returns, discounts and rebates allowed by the Company and value added taxes.

The Company recognises revenue when the amount of revenue and costs can be measured reliably; it is probable that future benefits will flow to the entity and when the specific criteria relating to each of the Company’s sale channels have been met, as described below.

Port Dues
Port Dues revenue arises from charges to port users and comprises of goods dues, vessel dues and other key services provided such as towage and pilotage. Goods Dues are charged by reference to a schedule of charges based on Standard International Trade Classifications. Vessel Dues are charged in respect of the arrival of a vessel and rates are based and chargeable on the greater of the net tonnage or half the gross tonnage of a vessel. Towage and Pilotage Services are charged based on usage.

Port Dues revenue is recognised by reference to the date of arrival of the vessel in the Port.

Rents:
Rental income arises mainly from port related rental properties and is recognised by reference to the period to which the rent relates. Rent is charged in accordance with the terms of the rental agreement.

Other Revenue:
Other revenue included in Turnover comprises Licence Fees and income from the Company’s integrated Service Station and Truck Park. Revenue is recognised by reference to the period to which the income relates.

Other Income:
The Company also earns interest income and grant income. Each of these revenue streams are accounted for as set out below:

Interest Income
Interest income is recognised using the effective interest rate method. Interest income is presented as ‘interest receivable’ in the Profit and Loss account.

Grant Income
The Company applies the accruals model in the recognition of grant income.

Grants relating to revenue are recognised on a systematic basis over the periods in which the Company recognises the related costs for which the grant is intended to compensate. A grant that becomes receivable as compensation for expenses already incurred with no future related costs is recognised in income in the period in which it becomes receivable.

Grants relating to assets are recognised in income on a systematic basis over the expected useful life of the asset. Where part of a grant relating to an asset is deferred it is recognised as deferred income and not deducted from the carrying amount of the asset.
Grants are not recognised until there is reasonable certainty that:

(a) the Company will comply with the conditions attaching to them; and
(b) the grants will be received.

Where a grant becomes repayable it is recognised as a liability when the repayment meets the definition of a liability.

**Tangible fixed assets**

(i) **Cost**
Tangible fixed assets are stated at cost at the date of transition to FRS 102, less accumulated depreciation and accumulated impairment losses, except for the Company’s investment property which is stated at fair value. Please refer to separate policy on investment property below.

Cost includes the original purchase price, costs directly attributable to bringing the asset to its working location and condition for its intended use, dismantling and restoration costs and borrowing costs capitalised.

Infrastructure assets are those assets characterised by having virtually infinite useful lives and which, in general, were constructed many years ago but are unlikely to be constructed in their existing format today. They include assets such as the North Bull Wall and Great South Wall. Infrastructure assets are carried at a nil valuation and the cost of their upkeep is charged to the Profit and Loss Account.

(ii) **Depreciation and residual values**
Depreciation on assets is calculated, using the straight-line method, to allocate the cost to their residual values over the estimated useful lives as follows:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Useful Life</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings, quays, roads and terminals</td>
<td>50 years</td>
</tr>
<tr>
<td>Dock structures, dry docks and quays</td>
<td>30 - 50 years</td>
</tr>
<tr>
<td>Capital dredging</td>
<td>30 years</td>
</tr>
<tr>
<td>Floating craft</td>
<td>up to 30 years</td>
</tr>
<tr>
<td>Cranes</td>
<td>up to 30 years</td>
</tr>
<tr>
<td>Plant and machinery</td>
<td>2 - 30 years</td>
</tr>
</tbody>
</table>

The assets’ residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

(iii) **Subsequent additions and major components**
Subsequent costs, including major inspections, are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that economic benefits associated with the item will flow to the Company and the cost can be measured reliably.

The carrying amount of any replaced component is derecognised. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Repairs, maintenance and minor inspection costs are expensed as incurred.

(iv) **Assets in the course of construction**
Assets in the course of construction are carried at cost. These assets are not depreciated until they are available for use.

(v) **Derecognition**
Tangible assets are derecognised on disposal or when no future economic benefits are expected. On disposal, the difference between the net disposal proceeds and the carrying amount is recognised in profit or loss and included in “Profit on disposal of assets”.

**Dredging**
Capital dredging, which enhances Port access or infrastructure, is capitalised as part of the related fixed asset and depreciated over its estimated useful life.

**Investment properties**
The Company measures investment property at its cost on initial recognition. The cost of a purchased investment property comprises its purchase price and any directly attributable costs, such as professional fees for legal services, property transfer taxes and other transaction costs. Costs incurred in undertaking market studies before the purchase of a property are expensed as incurred.

Investment properties whose fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in profit or loss.

The Company engaged independent valuation specialists to determine fair value of investment properties at 31 December 2019. The key assumptions used to determine the fair value of investment property are further explained in note 11.
Although the Companies Act would normally require the systematic annual depreciation of fixed assets, the Directors believe that the policy of not providing depreciation is necessary in order for the financial statements to give a true and fair view, since the current value of the investment property, and changes to its value, are of prime importance rather than a calculation of systematic annual depreciation. Depreciation is only one of the many factors reflected in the annual valuation, and the amount, which might otherwise have been included, cannot be separately identified or quantified.

**Intangible assets**

Computer software is carried at cost less accumulated amortisation and accumulated impairment losses. Software is amortised over its estimated useful life, of 10 years, on a straight-line basis. Software is not considered to have a residual value. Where factors, such as technological advancement or changes in market prices, indicate that the software’s useful life has changed, the useful life is amended prospectively to reflect the new circumstances. Intangible fixed assets are reviewed for impairment if there is an indication that the intangible fixed asset may be impaired.

**Impairment of non-financial assets**

At each Balance Sheet date non-financial assets not carried at fair value are assessed to determine whether there is an indication that the asset (or asset’s cash generating unit) may be impaired. If there is such an indication the recoverable amount of the asset (or asset’s cash generating unit) is estimated.

The recoverable amount of the asset (or asset’s cash generating unit) is the higher of the fair value less costs to sell and value in use. Value in use is the present value of the future cash flows expected to be derived from continuing use of the asset (or cash-generating unit) and from its ultimate disposal. In measuring value in use pre-tax and interest cash flows are discounted using a pre-tax discount rate that represents the current risk-free market rate and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

If the recoverable amount of the asset (or asset’s cash generating unit) is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the Profit and Loss account, unless the asset has been re-valued when the amount is recognised in other Comprehensive Income to the extent of any previously recognised revaluation. Thereafter any excess is recognised in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or asset’s cash generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised in prior periods. A reversal of an impairment loss is recognised in the Profit and Loss account, unless the asset is carried at a re-valued amount.

**Cash and cash equivalents**

Cash and cash equivalents includes cash in hand, deposits held at call with banks and other short term highly liquid investments with original maturities of three months or less. Bank deposits which have original maturity dates of more than three months are not cash and cash equivalents and are presented as current asset investments.

**Inventories**

Inventories are stated at cost. Inventories are consumable items and are recognised as an expense in the period in which they are used.

Cost includes cost of purchase, and where appropriate, import duties and transportation costs.

At the end of each reporting period, inventories are assessed for impairment. If an item of inventory is impaired, the identified inventory is reduced to its recoverable amount and an impairment charge is recognised in the Profit and Loss account. Where a reversal of the impairment is recognised the impairment charge is reversed, up to the original impairment loss, and is recognised as a credit in the Profit and Loss account.

**Foreign currencies**

(i) **Functional and presentation currency**

The Company’s functional and presentation currency is the euro, denominated by the symbol “€” and unless otherwise stated, the financial statements have been presented in thousands (’000).

(ii) **Transactions and balances**

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.
At each period end foreign currency monetary items are translated to Euro using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Profit and Loss account.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Profit and Loss account within ‘interest payable/receivable’. All other foreign exchange gains and losses are presented in the Profit and Loss account within ‘administration expenses’.

**Employee benefits**

The Company provides a range of benefits to employees, including short term employee benefits such as paid holiday arrangements and post-employment benefits such as defined benefit and defined contribution pension plans and annual bonus arrangements, for certain employees.

**(i) Short term benefits**

Short term benefits, including wages and salaries, holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

The Company operates an annual bonus plan for certain employees. An expense is recognised in the Profit and Loss account when the Company has a present legal or constructive obligation to make payments under the plan as a result of past events and a reliable estimate of the obligation can be made.

**(ii) Post-employment benefits**

**Defined contribution plan**

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

**Defined benefit pension plan**

The Company operates a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan. The liability recognised in the Balance Sheet in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the reporting date less the fair value of the plan assets at the reporting date.

The defined benefit obligation is calculated using the projected unit credit method. Annually the Company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in Euro and that have terms approximating the estimated period of the future payments.

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the Company’s policy for similarly held assets. For most plan assets this is the quoted price in an active market. Where quoted prices are not available appropriate valuation techniques are used to estimate the fair value.

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where included in the cost of an asset, comprises:

- **(a)** the increase in pension benefit liability arising from employee service during the period; and
- **(b)** the cost of plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in profit or loss as ‘other finance cost’.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to Other Comprehensive Income. These amounts together with the return on plan assets, less amounts included in net interest, are presented as ‘re-measurement of net defined benefit liability’ in Other Comprehensive Income.
Taxation
Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the Profit and Loss account, except to the extent that it relates to items recognised in other Comprehensive Income or directly in equity. In this case tax is also recognised in other Comprehensive Income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

(i) Current tax
Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(ii) Deferred tax
Deferred tax arises from timing differences that are differences between taxable profits and total Comprehensive Income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date except for certain exceptions. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Exceptional items
The Company’s income statement separately identifies exceptional items. Exceptional items are those that in our judgement need to be disclosed separately by virtue of their size, nature or incidence. The Company believes that this presentation provides additional analysis as it highlights exceptional items. Such items include gains on disposal of assets and business restructuring costs to the extent they are significant.

In this regard the determination of ‘exceptional items’ as included in our definition uses qualitative and quantitative factors. Judgement is used by the Company in assessing the particular items, which by virtue of their size, nature and incidence, are disclosed in the Company income statement and related notes as exceptional items.

Reclassification
Certain immaterial prior year amounts have been reclassified to align with the current period presentation of those items.

Financial instruments
The Company has chosen to adopt the Sections 11 and 12 of FRS 102 in respect of financial instruments.

(i) Financial assets
Basic financial assets, including trade and other receivables, cash and bank balances and short term deposits, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest for a similar debt instrument.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset’s original effective interest rate. The impairment loss is recognised in profit or loss.

If, in a subsequent financial year, the amount of an impairment loss decreases and the decrease can be objectively related to an event occurring after the impairment was recognised the previously recognised impairment loss is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of ownership of the financial asset are transferred to another party or (c) control of the financial asset has been transferred to another party who has the practical ability to unilaterally sell the financial asset to an unrelated third party without imposing additional restrictions.
(ii) Financial liabilities

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

These liabilities are subsequently carried at amortised cost, using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. Transactions costs and fees are amortised over the life of the loan.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

(iii) Derivatives

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate. The Company does not currently apply hedge accounting for interest rate or foreign exchange derivatives.

(iv) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle to liability simultaneously.
Contingent assets are not recognised. Contingent assets are disclosed in the financial statements when an inflow of economic benefits is probable.

**Distributions to equity holders**
Dividends and other distributions to Company’s shareholders are recognised as a liability in the financial statements in the period in which the dividends and other distributions are approved by the Company’s shareholders. These amounts are recognised in the statement of changes in equity. Interim dividends are recognised when paid.

**Share capital**
Ordinary shares are classified as equity and are recognised at the proceeds received. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

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**Towage accounts**
Towage revenue is direct revenue charged based on usage. Towage costs comprise direct materials, direct labour and an appropriate proportion of relevant overhead costs allocated on the following basis:

<table>
<thead>
<tr>
<th>Overhead</th>
<th>Basis of apportionment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rates</td>
<td>Average usage per tug</td>
</tr>
<tr>
<td>Insurance</td>
<td>% of towage revenue</td>
</tr>
<tr>
<td>Electricity</td>
<td>Average usage per tug</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>% of total telecommunications</td>
</tr>
<tr>
<td>Administration</td>
<td>% of total cost</td>
</tr>
</tbody>
</table>
# Profit and Loss Account

For the Financial Year ended 31 December 2019

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Turnover</td>
<td>5</td>
<td>92,723</td>
</tr>
<tr>
<td>Cost of sales</td>
<td></td>
<td>(32,467)</td>
</tr>
<tr>
<td>Gross Profit</td>
<td>60,256</td>
<td>61,433</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>(16,027)</td>
<td>(14,645)</td>
</tr>
<tr>
<td>Other operating income</td>
<td>-</td>
<td>600</td>
</tr>
<tr>
<td>Operating Profit</td>
<td>44,229</td>
<td>47,388</td>
</tr>
<tr>
<td>Interest receivable and similar income</td>
<td>1,069</td>
<td>973</td>
</tr>
<tr>
<td>Interest payable and similar charges</td>
<td>(679)</td>
<td>(506)</td>
</tr>
<tr>
<td>Net Interest Income</td>
<td>390</td>
<td>467</td>
</tr>
<tr>
<td>Profit on Ordinary Activities Before Taxation</td>
<td>44,619</td>
<td>47,855</td>
</tr>
<tr>
<td>Tax on profit on ordinary activities</td>
<td>(5,974)</td>
<td>(6,334)</td>
</tr>
<tr>
<td>Profit for the Financial Year</td>
<td>38,645</td>
<td>41,521</td>
</tr>
</tbody>
</table>

Turnover and Operating Profit arose solely from continuing activities.
## Statement of Comprehensive Income

For the Financial Year ended 31 December 2019

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Profit for the Financial Year</td>
<td>38,645</td>
<td>41,521</td>
</tr>
<tr>
<td>Re-measurement (loss)/gain recognised on defined benefit obligations</td>
<td>30</td>
<td>(5,212)</td>
</tr>
<tr>
<td>Deferred tax related to re-measurement loss/(gain) on defined benefit obligations</td>
<td>10</td>
<td>651</td>
</tr>
<tr>
<td>Other Comprehensive (loss)/Income for the financial year, net of tax</td>
<td></td>
<td>(4,561)</td>
</tr>
<tr>
<td>Total Comprehensive Income for the financial year</td>
<td></td>
<td>34,084</td>
</tr>
</tbody>
</table>
## Balance Sheet

As at 31 December 2019

<table>
<thead>
<tr>
<th></th>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td><strong>Fixed assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tangible assets</td>
<td>11</td>
<td>564,077</td>
<td>496,190</td>
</tr>
<tr>
<td>Intangible assets</td>
<td>12</td>
<td>380</td>
<td>416</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>564,457</td>
<td>496,606</td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development land</td>
<td>13</td>
<td>1,246</td>
<td>1,246</td>
</tr>
<tr>
<td>Inventories</td>
<td>14</td>
<td>540</td>
<td>501</td>
</tr>
<tr>
<td>Debtors and prepayments</td>
<td>15</td>
<td>18,401</td>
<td>18,033</td>
</tr>
<tr>
<td>Cash at bank and in hand</td>
<td>16</td>
<td>77,305</td>
<td>43,254</td>
</tr>
<tr>
<td>Investments (due after more than one year)</td>
<td>16</td>
<td>48,044</td>
<td>53,181</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>145,536</td>
<td>116,215</td>
</tr>
<tr>
<td><strong>Creditors – Amounts falling due within one year</strong></td>
<td>17</td>
<td>(14,073)</td>
<td>(11,985)</td>
</tr>
<tr>
<td><strong>Net current assets</strong></td>
<td></td>
<td>131,463</td>
<td>104,230</td>
</tr>
<tr>
<td><strong>Total assets less current liabilities</strong></td>
<td></td>
<td>695,920</td>
<td>600,836</td>
</tr>
<tr>
<td><strong>Creditors – Amounts falling due after one year</strong></td>
<td>18</td>
<td>(211,776)</td>
<td>(146,625)</td>
</tr>
<tr>
<td><strong>Provisions for liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other provisions for liabilities</td>
<td>21</td>
<td>(13,726)</td>
<td>(13,777)</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td>470,418</td>
<td>440,434</td>
</tr>
<tr>
<td><strong>Capital and reserves</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Called up share capital presented as equity</td>
<td>22</td>
<td>14,464</td>
<td>14,464</td>
</tr>
<tr>
<td>Capital conversion reserve fund</td>
<td>22</td>
<td>119</td>
<td>119</td>
</tr>
<tr>
<td>Profit and loss account</td>
<td>22</td>
<td>455,117</td>
<td>425,133</td>
</tr>
<tr>
<td>Capital contribution</td>
<td>22</td>
<td>718</td>
<td>718</td>
</tr>
<tr>
<td><strong>Total equity</strong></td>
<td></td>
<td>470,418</td>
<td>440,434</td>
</tr>
</tbody>
</table>

The financial statements on pages 27 to 60 were authorised for issue by the Board of Directors on 27th March 2020 and signed on its behalf.

On behalf of the Board

Eamonn O’Reilly  
Chief Executive

Keith Nolan  
Director

27th March 2020
Statement of Changes in Equity  
For the Financial Year ended 31 December 2019

<table>
<thead>
<tr>
<th>Note</th>
<th>Called up share capital €’000</th>
<th>Capital conversion reserve fund €’000</th>
<th>Capital contribution €’000</th>
<th>Profit and loss account €’000</th>
<th>Total €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance at 1st January 2018</td>
<td>22</td>
<td>14,464</td>
<td>119</td>
<td>718</td>
<td>393,705</td>
</tr>
<tr>
<td>Profit for the year</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>41,521</td>
</tr>
<tr>
<td>Other Comprehensive Income for the year</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,080</td>
</tr>
<tr>
<td>Total Comprehensive Income for the year</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>43,601</td>
</tr>
<tr>
<td>Dividends</td>
<td>9</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(12,173)</td>
</tr>
<tr>
<td>Balance as at 31st December 2018</td>
<td>22</td>
<td>14,464</td>
<td>119</td>
<td>718</td>
<td>425,133</td>
</tr>
</tbody>
</table>

| Balance at 1st January 2019 | 22 | 14,464 | 119 | 718 | 425,133 | 440,434 |
| Profit for the year          | - | - | - | - | 38,645 | 38,645 |
| Other Comprehensive Income   | - | - | - | - | (4,561) | (4,561) |
| Total Comprehensive Income for the year | - | - | - | - | 34,084 | 34,084 |
| Dividends                     | 9 | - | - | - | (4,100) | (4,100) |
| Balance as at 31st December 2019 | 22 | 14,464 | 119 | 718 | 455,117 | 470,418 |
# Statement of Cash Flows

For the Financial Year ended 31 December 2019

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Net cash from operating activities</td>
<td>55,809</td>
<td>54,941</td>
</tr>
<tr>
<td>Taxation paid</td>
<td>(5,707)</td>
<td>(6,948)</td>
</tr>
<tr>
<td>Net cash generated from operating activities</td>
<td>50,102</td>
<td>47,993</td>
</tr>
</tbody>
</table>

## Cash flows from investing activities

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of tangible assets</td>
<td>(77,025)</td>
<td>(89,207)</td>
</tr>
<tr>
<td>Purchase of intangible assets</td>
<td>(44)</td>
<td>-</td>
</tr>
<tr>
<td>Grants received</td>
<td>1,914</td>
<td>159</td>
</tr>
<tr>
<td>Proceeds from disposal of tangible assets</td>
<td>5</td>
<td>-</td>
</tr>
<tr>
<td>Interest received</td>
<td>-</td>
<td>4</td>
</tr>
<tr>
<td>Net cash used in investing activities</td>
<td>(75,150)</td>
<td>(89,044)</td>
</tr>
</tbody>
</table>

## Cash flow from financing activities

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loans raised</td>
<td>-</td>
<td>75,000</td>
</tr>
<tr>
<td>Proceeds from issue of bonds</td>
<td>100,009</td>
<td>-</td>
</tr>
<tr>
<td>Repayment of bank borrowings</td>
<td>(36,316)</td>
<td>-</td>
</tr>
<tr>
<td>Dividends paid</td>
<td>9</td>
<td>(4,100)</td>
</tr>
<tr>
<td>Interest paid and similar charges</td>
<td>(494)</td>
<td>(446)</td>
</tr>
<tr>
<td>Net cash generated from financing activities</td>
<td>59,099</td>
<td>62,381</td>
</tr>
</tbody>
</table>

Net increase in cash at bank and in hand | 34,051 | 21,330 |
Cash and cash equivalents at the beginning of the year | 43,254 | 21,924 |

Cash and cash equivalents at the end of the year | 77,305 | 43,254 |

Cash and cash equivalents consists of:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash at bank and in hand</td>
<td>77,305</td>
<td>43,254</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>77,305</td>
<td>43,254</td>
</tr>
</tbody>
</table>
Notes to the Financial Statements

1. General information
Dublin Port Company provides the infrastructure, facilities, services and hard standing to meet the needs of customers for the efficient transfer of goods and passengers between land and sea transport modes.

Revenue in connection with the provision of these facilities is generated from vessel dues, goods dues, rent and key services provided, such as towage and pilotage.

The Company is incorporated and domiciled in the Republic of Ireland. The address of its registered office is Port Centre, Alexandra Road, Dublin 1.

2. Statement of compliance
The financial statements have been prepared on a going concern basis and comply with Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102) and the Companies Act 2014.

3. Critical judgments and estimates in applying the Company's accounting policies
Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

(i) Useful economic lives of tangible assets
The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually and amended where necessary. See note 11 for the carrying amount of the Company's tangible assets and the Accounting Policies for the useful economic lives for each class of assets.

(ii) Defined benefit pension scheme
The Company has an obligation to pay pension benefits to certain employees. The cost of these benefits and the present value of the obligation depend on a number of factors, including: life expectancy, salary increases, asset valuations and the discount rate on corporate bonds. Management estimates these factors in determining the net pension obligation in the Balance Sheet. The assumptions reflect historical experience and current trends. See note 30 for the disclosures relating to the defined benefit pension scheme.

4. Assets and liabilities acquired on Vesting Day
Under the provisions of the Harbours Act, 1996, the Company took over the functions carried on by the former Dublin Port and Docks Board on 3 March 1997 ("Vesting Day").

The cost to the Company of the assets acquired on Vesting Day was determined by the then Minister for Communications, Marine and Natural Resources. Liabilities (including pensions and capital grants) were taken over at their actual or determined amounts. Pension liabilities (see note 30) include those in respect of pre-Vesting Day pension entitlements of the Company's employees and the current and deferred pensioners of its predecessor entity, Dublin Port and Docks Board.

The assets and functions of the Pilotage Committee, established under the Pilotage Act 1913, were transferred by operation of law to Dublin Port Company in July 1997, under the Harbours Act, 1996 [Commencement] [No. 3] Order 1997.

The consideration for the net assets transferred to the Company was satisfied by the creation and issue of 6.023 million ordinary shares of IRE1 [€1.27] each fully paid. One ordinary share is held by the Minister for Finance and the remainder are held by the Minister for Transport at 31 December 2019.
## 5. Turnover

By class of business [all within Republic of Ireland]

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>Port dues</td>
<td>78,591</td>
<td>76,424</td>
</tr>
<tr>
<td>Rents</td>
<td>13,064</td>
<td>12,951</td>
</tr>
<tr>
<td>Licences</td>
<td>680</td>
<td>614</td>
</tr>
<tr>
<td>Other</td>
<td>388</td>
<td>385</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>92,723</td>
<td>90,374</td>
</tr>
</tbody>
</table>

## 6. Other Operating Income

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>Revaluation of investment property</td>
<td>-</td>
<td>600</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-</td>
<td>600</td>
</tr>
</tbody>
</table>

## 7. Net Interest Expense

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>(a) Interest payable and similar charges:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Interest on borrowings wholly repayable within five years</td>
<td>(679)</td>
<td>(506)</td>
</tr>
<tr>
<td>(b) Interest receivable and similar income:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Interest receivable</td>
<td>-</td>
<td>4</td>
</tr>
<tr>
<td>- Net finance income-pension schemes [see note 30]</td>
<td>1,069</td>
<td>969</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,069</td>
<td>973</td>
</tr>
<tr>
<td>(c) Net interest income</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>390</td>
<td>467</td>
</tr>
</tbody>
</table>
### 8. Operating Profit

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Operating Profit has been arrived at after charging/(crediting):</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation (see note 11)</td>
<td>10,238</td>
<td>9,524</td>
</tr>
<tr>
<td>Amortisation of intangible assets (see note 12)</td>
<td>80</td>
<td>75</td>
</tr>
<tr>
<td>Amortisation of capital grants (see note 20)</td>
<td>(582)</td>
<td>(542)</td>
</tr>
<tr>
<td>Surplus on revaluation of investment properties (see note 6)</td>
<td>-</td>
<td>(600)</td>
</tr>
<tr>
<td>Impairment (loss)/gain on trade receivables</td>
<td>(28)</td>
<td>7</td>
</tr>
<tr>
<td>Profit on disposal of tangible assets</td>
<td>(5)</td>
<td>(18)</td>
</tr>
</tbody>
</table>

### Auditors remuneration:

Remuneration (including expenses) for the statutory audit and other services carried out by the Company’s auditors is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Audit of entity financial statements</td>
<td>43</td>
<td>43</td>
</tr>
<tr>
<td>Other assurance services</td>
<td>14</td>
<td>14</td>
</tr>
<tr>
<td>Other non-audit services</td>
<td>8</td>
<td>184</td>
</tr>
<tr>
<td>Tax advisory services</td>
<td>28</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td>93</td>
<td>266</td>
</tr>
</tbody>
</table>

### External Support and Specialist Advisory Costs

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Legal Advice</td>
<td>946</td>
<td>333</td>
</tr>
<tr>
<td>Tax and Financial Advisory</td>
<td>124</td>
<td>100</td>
</tr>
<tr>
<td>Public Relations/Marketing</td>
<td>241</td>
<td>210</td>
</tr>
<tr>
<td>Pension and Human Resources</td>
<td>312</td>
<td>285</td>
</tr>
<tr>
<td>Engineering</td>
<td>471</td>
<td>1,251</td>
</tr>
<tr>
<td>Environmental</td>
<td>303</td>
<td>720</td>
</tr>
<tr>
<td>Other</td>
<td>1,099</td>
<td>266</td>
</tr>
<tr>
<td><strong>Total Costs charged to the Profit and Loss Account</strong></td>
<td><strong>3,496</strong></td>
<td><strong>3,165</strong></td>
</tr>
<tr>
<td>Costs Capitalised</td>
<td>8,307</td>
<td>7,483</td>
</tr>
<tr>
<td>Costs charged to the Profit and Loss Account</td>
<td>3,496</td>
<td>3,165</td>
</tr>
<tr>
<td><strong>Total Costs</strong></td>
<td>11,803</td>
<td>10,648</td>
</tr>
</tbody>
</table>
8. Operating Profit (continued)

**Legal Costs and Settlements**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Settlements Paid</td>
<td>68</td>
<td>57</td>
</tr>
<tr>
<td>Settlements Received</td>
<td>(43)</td>
<td>(23)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>25</td>
<td>34</td>
</tr>
</tbody>
</table>

**Travel and Subsistence Expenditure**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Domestic</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Board</td>
<td>-</td>
<td>3</td>
</tr>
<tr>
<td>- Employees</td>
<td>17</td>
<td>20</td>
</tr>
<tr>
<td>International</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Board</td>
<td>6</td>
<td>-</td>
</tr>
<tr>
<td>- Employees</td>
<td>43</td>
<td>138</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>66</td>
<td>161</td>
</tr>
</tbody>
</table>

**Hospitality Expenditure**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff Hospitality</td>
<td>104</td>
<td>123</td>
</tr>
<tr>
<td>Client Hospitality</td>
<td>131</td>
<td>158</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>235</td>
<td>281</td>
</tr>
</tbody>
</table>

**Towage accounts**

The Port Services Regulation (Regulation 2017/352) was introduced by the European Parliament on 15th February 2017. The Regulation establishes a framework for the provision of port services and common rules on the financial transparency of ports.

A Profit and Loss account in respect of the Company’s towage service for the year ended 31 December 2019, together with comparative figures for 2018, is set out below.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Turnover (included in Port Dues turnover – see note 5)</td>
<td>4,362</td>
<td>4,220</td>
</tr>
<tr>
<td>Cost of Sales</td>
<td>1,423</td>
<td>1,289</td>
</tr>
<tr>
<td><strong>Gross Profit</strong></td>
<td>2,939</td>
<td>2,931</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>973</td>
<td>884</td>
</tr>
<tr>
<td><strong>Operating Profit</strong></td>
<td>1,966</td>
<td>2,047</td>
</tr>
</tbody>
</table>
9. Dividend Paid

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Interim dividend paid of €0.3543 per share (2018: €1.052 per share)</td>
<td>(4,100)</td>
<td>(12,173)</td>
</tr>
</tbody>
</table>

10. Taxation

(a) Tax expense included in Profit and Loss

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td><strong>Current tax:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Based on Port activity profits for the year:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporation Tax at an effective rate of 12.5% (2018:12.5%)</td>
<td>(5,165)</td>
<td>(5,542)</td>
</tr>
<tr>
<td>Based on non-Port activity profits</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporation Tax at an effective rate of 25% (2018:25%)</td>
<td>(311)</td>
<td>(349)</td>
</tr>
<tr>
<td><strong>Adjustments in respect of prior periods</strong></td>
<td>102</td>
<td>2</td>
</tr>
<tr>
<td><strong>Total current tax</strong></td>
<td>(5,374)</td>
<td>(5,889)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td><strong>Deferred tax:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timing differences between pension contributions paid and pensions charged</td>
<td>(9)</td>
<td>(27)</td>
</tr>
<tr>
<td>Timing differences on accelerated Capital Allowances</td>
<td>(591)</td>
<td>(416)</td>
</tr>
<tr>
<td>Over provision in prior year</td>
<td>-</td>
<td>(2)</td>
</tr>
<tr>
<td><strong>Total deferred tax</strong></td>
<td>(600)</td>
<td>(445)</td>
</tr>
<tr>
<td><strong>Total tax charge</strong></td>
<td>(5,974)</td>
<td>(6,334)</td>
</tr>
</tbody>
</table>

(b) Tax expense included in other Comprehensive Income

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Deferred tax</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred tax related to defined benefit pension re-measurement loss /gain</td>
<td>651</td>
<td>(297)</td>
</tr>
<tr>
<td><strong>Total tax expense included in other Comprehensive Income/(loss)</strong></td>
<td>651</td>
<td>(297)</td>
</tr>
</tbody>
</table>
10. Taxation (continued)
(c) Reconciliation of tax charge
The total Corporation Tax charge for the financial year is lower (2018: lower) than the total tax charge that would result from applying the standard rate of Irish Corporation Tax to profit on ordinary activities. The differences are explained below:

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Profit on Ordinary Activities Before Tax</td>
<td>44,619</td>
<td>47,855</td>
</tr>
</tbody>
</table>

Profit on ordinary activities multiplied by the average rate of Irish Corporation Tax for the year of 12.5% (2018:12.5%) | (5,577) | (5,982) |

Effects of:
- Disallowable expenses | (343) | (252) |
- Non-taxable income | - | 75 |
- Passive income liable to tax at 25% | (156) | (175) |
- Adjustment to tax charge in respect of prior year | 102 | - |

Total tax charge for the year | (5,974) | (6,334) |

11. Tangible Assets

<table>
<thead>
<tr>
<th></th>
<th>Cost or valuation</th>
<th>Accumulated Depreciation</th>
<th>Net Book Amounts</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Land and Buildings</td>
<td>Terminals</td>
<td>Dock Structures, Dry Docks and Quays</td>
</tr>
<tr>
<td>At 1 January 2019</td>
<td>145,499 €’000</td>
<td>210,864 €’000</td>
<td>144,734 €’000</td>
</tr>
<tr>
<td>Additions during year</td>
<td>629 €’000</td>
<td>557 €’000</td>
<td>9,074 €’000</td>
</tr>
<tr>
<td>Transfer from CIP</td>
<td>456 €’000</td>
<td>- €’000</td>
<td>17,660 €’000</td>
</tr>
<tr>
<td>At 31 December 2019</td>
<td>146,584 €’000</td>
<td>211,421 €’000</td>
<td>171,268 €’000</td>
</tr>
<tr>
<td>At 1 January 2019</td>
<td>19,930 €’000</td>
<td>87,122 €’000</td>
<td>31,361 €’000</td>
</tr>
<tr>
<td>Charge for year</td>
<td>2,205 €’000</td>
<td>2,844 €’000</td>
<td>3,264 €’000</td>
</tr>
<tr>
<td>At 31 December 2019</td>
<td>22,135 €’000</td>
<td>89,966 €’000</td>
<td>34,625 €’000</td>
</tr>
</tbody>
</table>

The cost to the Company of assets acquired on Vesting Day, 3 March 1997, under the Harbours Act, 1996 was determined by the then Minister for Communications, Marine and Natural Resources in consideration for shares issued.
11. Tangible Assets (continued)
In 2019 €5,000 (2018: €18,000) profit on disposal of tangible assets was recognised.

The investment property represents a 50% interest in freehold property and has been independently valued by Lisney as at 31 December 2019 on an open market valuation basis. The valuation represented the valuer’s opinion of market value at 31 December 2019 and has been prepared in accordance with the RICS Valuation – Global Standards [incorporating the International Valuation Standards] published July 2017 by the Royal Institution of Chartered Surveyors. The valuer noted that values are subject to changes on account of market adjustments and other factors, and that values in the future may therefore be higher or lower than at the valuation date. No revaluation surplus arose in 2019 (2018: €0.6 million surplus). Any surpluses arising on this revaluation are credited to the other operating income line of the Profit and Loss account.

12. Intangible assets

<table>
<thead>
<tr>
<th>Cost or valuation</th>
<th>2019 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1 January</td>
<td>1,571</td>
</tr>
<tr>
<td>Additions during year</td>
<td>44</td>
</tr>
<tr>
<td>At 31 December</td>
<td>1,615</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Accumulated Amortisation</th>
<th>2019 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1 January</td>
<td>1,155</td>
</tr>
<tr>
<td>Charge for year</td>
<td>80</td>
</tr>
<tr>
<td>At 31 December</td>
<td>1,235</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Book Amounts</th>
<th>2019 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1 January</td>
<td>416</td>
</tr>
<tr>
<td>At 31 December</td>
<td>380</td>
</tr>
</tbody>
</table>

Intangible assets comprise externally developed computer software which is amortised over their estimated useful lives using the straight-line method. Amortisation commences when the asset is ready for its intended use.
13. Development Land
The Company entered into a Development Agreement dated 6th July 1999 with Earlsfort East Point and Eastpoint (Development) Two Ltd. ("the Developer"), for a development comprising approximately 14 acres of land adjoining the East Point Business Park Development Phase I.

At 31 December 2019, a receivable of €1.246m remains outstanding relating to the final three sites of land (comprising approximately 6 acres of land) which are subject to this arrangement. The Directors are satisfied that the carrying value of this land is fully recoverable at 31 December 2019.

In addition to consideration for the land sold, the Company is also entitled to further consideration calculated based on a share of the net profits realised on the sale of the developed properties by Eastpoint (Development) Two Ltd.

The consideration under this agreement will be recognised in the financial statements in the period when it is realised by Dublin Port Company. No consideration was recognised during the year (2018: NIL).

The Company is currently engaged in discussions with the developer with a view to finalising the timeframe for receipt of both the consideration in respect of land and any further consideration to be received on the ultimate sale of the relevant properties.

14. Inventories

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumable items</td>
<td>540</td>
<td>501</td>
</tr>
</tbody>
</table>

Inventory comprises consumable items, spare parts and stores used in the maintenance of plant. There was no material difference between the replacement cost of inventory and the above book amount.

Inventories are stated after provisions for impairment of €Nil (2018: €Nil).

15. Debtors – Amounts falling due within one year

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade debtors</td>
<td>13,712</td>
<td>13,664</td>
</tr>
<tr>
<td>VAT</td>
<td>585</td>
<td>697</td>
</tr>
<tr>
<td>Contributions receivable from pension scheme</td>
<td>2,361</td>
<td>2,327</td>
</tr>
<tr>
<td>Corporation Tax</td>
<td>1,244</td>
<td>910</td>
</tr>
<tr>
<td>Other receivables</td>
<td>499</td>
<td>435</td>
</tr>
</tbody>
</table>

Trade debtors are stated after provisions for impairment of €42k (2018: €14k).
### 16. Investments

<table>
<thead>
<tr>
<th></th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Defined benefit pension asset (see note 30)</td>
<td>48,044</td>
<td>53,181</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>48,044</strong></td>
<td><strong>53,181</strong></td>
</tr>
</tbody>
</table>

### 17. Creditors – Amounts falling due within one year

<table>
<thead>
<tr>
<th></th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade creditors</td>
<td>1,955</td>
<td>1,715</td>
</tr>
<tr>
<td>Accruals</td>
<td>10,379</td>
<td>8,466</td>
</tr>
<tr>
<td>Deferred income – grants (see note 20)</td>
<td>580</td>
<td>543</td>
</tr>
<tr>
<td>Professional Services Withholding Tax/Relevant Contracts Tax</td>
<td>309</td>
<td>737</td>
</tr>
<tr>
<td>Income tax deducted under PAYE</td>
<td>710</td>
<td>390</td>
</tr>
<tr>
<td>Pay related social insurance</td>
<td>140</td>
<td>134</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>14,073</strong></td>
<td><strong>11,985</strong></td>
</tr>
</tbody>
</table>

Creditors for taxation and social welfare included above: 1,159 €'000 in 2019 and 1,261 €'000 in 2018.

Trade and other creditors are payable at various dates in the next three months in accordance with the suppliers’ usual and customary credit terms.

Tax and social insurance are repayable at various dates over the coming months in accordance with the applicable statutory provisions.

### 18. Creditors – Amounts falling due after one year

<table>
<thead>
<tr>
<th></th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred income – grants (see note 20)</td>
<td>13,083</td>
<td>11,787</td>
</tr>
<tr>
<td>Bank Loans (see note 19)</td>
<td>198,693</td>
<td>134,838</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>211,776</strong></td>
<td><strong>146,625</strong></td>
</tr>
</tbody>
</table>
19. Borrowings and Other Debt

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€’000</td>
<td>€’000</td>
</tr>
<tr>
<td>Total borrowings</td>
<td>198,693</td>
<td>134,838</td>
</tr>
<tr>
<td></td>
<td>198,693</td>
<td>134,838</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>These loans are repayable in the following periods after the year end:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Between two and five years</td>
<td></td>
<td>34,838</td>
</tr>
<tr>
<td>In more than five years</td>
<td>198,693</td>
<td>100,000</td>
</tr>
<tr>
<td></td>
<td>198,693</td>
<td>134,838</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Short-term bank borrowings</td>
<td></td>
<td>34,838</td>
</tr>
<tr>
<td>Long-term bank borrowings</td>
<td>98,684</td>
<td>100,000</td>
</tr>
<tr>
<td>Private placement borrowings</td>
<td>100,009</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>198,693</td>
<td>134,838</td>
</tr>
</tbody>
</table>

Current bank borrowings:
The Company has put in place an agreement with Ulster Bank DAC, amounting to a €50m revolving credit facility. This facility was for an initial five year term with an option to extend for two one year periods, subject to bank approval. The Company exercised its option during 2019 to extend the facility which is now due for repayment in full in March 2024. This facility was un-drawn at the year-end (2018: €35m).

The rate of interest on the loan is variable based on EURIBOR and the applicable margin. There is no tangible security held by Ulster Bank on this facility.

Short-term bank borrowings in 2018 are shown net of capitalised debt issue costs €163k which are being amortised over the term of the debt. The facility is expected to be redrawn in 2020 and the remaining debt issue costs of €112k are therefore shown in other receivables (note 15).

Long-term bank borrowings:
In December 2015 the Company entered into a Finance Contract with the European Investment Bank in respect of a €100m project finance facility. This facility is for a 20 year term of which was fully drawn down at year end. The balance outstanding at 31 December 2019 was €98.69m (2018: €100m).

Private Placement borrowings:
In December 2019 the Company issued €300m unsecured senior bonds to a range of institutional investors. These fixed rate bonds are issued in Euro currency and are listed on the Global Exchange Market of Euronext Dublin. The maturity date of the bonds is September 2049. At 31 December 2019 €100m of bonds had been purchased. There is a commitment in place for the investors to purchase the remaining €200m of bonds, referred as forward purchase bonds, at specified dates in 2020 and 2021. However, the Company has the option to cancel the commitment to purchase some or all of the forward purchase bonds at no cost.

In addition, the Company issued an amount of unlisted notes to a subset of investors for a nominal price. Unlisted notes offer an alternative mechanism for investors to subscribe for the remaining bonds (instead of purchasing forward purchase bonds). At 31 December 2019 €9,000 had been received by the Company in relation to the purchase of unlisted notes.

The private placement debt and other facilities have conditions which require the Company to maintain certain covenants. At 31 December 2019 the Company is fully in compliance with all covenant requirements.
20. Deferred Income

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>Opening Balance</td>
<td>12,330</td>
<td>12,713</td>
</tr>
<tr>
<td>Received during the year</td>
<td>1,915</td>
<td>159</td>
</tr>
<tr>
<td>Amortised to Profit and Loss Account during the year</td>
<td>(582)</td>
<td>(542)</td>
</tr>
<tr>
<td><strong>Closing Balance</strong></td>
<td>13,663</td>
<td>12,330</td>
</tr>
<tr>
<td>Creditors – amounts falling due within one year (see note 17)</td>
<td>580</td>
<td>543</td>
</tr>
<tr>
<td>Creditors – amounts falling due after one year (see note 18)</td>
<td>13,083</td>
<td>11,787</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>13,663</td>
<td>12,330</td>
</tr>
</tbody>
</table>

Grants and contributions to fixed assets

Capital grants received from various authorities in respect of capital expenditure incurred are recorded as deferred income and released to the Profit and Loss Account over the expected useful lives of the relevant assets.

21. Provisions for Liabilities

The Company had the following deferred tax liabilities during the year:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>At 1 January</td>
<td>(13,777)</td>
<td>(13,035)</td>
</tr>
<tr>
<td>Additions dealt with in profit and loss</td>
<td>(600)</td>
<td>(445)</td>
</tr>
<tr>
<td>Additions dealt with in other comprehensive income</td>
<td>651</td>
<td>297</td>
</tr>
<tr>
<td><strong>At 31 December</strong></td>
<td>(13,726)</td>
<td>(13,777)</td>
</tr>
</tbody>
</table>

Presented as:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred tax liabilities within provisions for liabilities</td>
<td>(13,726)</td>
<td>(13,777)</td>
</tr>
</tbody>
</table>

Deferred tax assets of €0.3m (2018: €0.3m) were not recognised in respect of capital losses on the basis that there is no likelihood of recovering the benefit from these tax losses.
22. Share Capital and Reserves

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorised</td>
<td></td>
<td></td>
</tr>
<tr>
<td>96.5m ordinary shares of €1.25 each</td>
<td>120,625</td>
<td>120,625</td>
</tr>
<tr>
<td>11.571m ordinary shares of €1.25 each</td>
<td>14,464</td>
<td>14,464</td>
</tr>
</tbody>
</table>

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital. All shares carry equal voting rights and rank dividends to the extent to which the total amount on each share is paid up.

Reserves
The opening balance, closing balance and movements in each reserve are outlined in the Statement of Changes in Equity. A description of each reserve is outlined below.

Called-up share capital
The authorised share capital of the Company comprises ordinary shares.

Capital conversion reserve fund
The ordinary shares of the Company were re-nominalised from €1.269738 each to €1.25 each in 2001 and the amount by which the issued share capital of the Company was reduced was transferred to a fund known as the Capital Conversion Reserve Fund.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital conversion reserve fund</td>
<td>119</td>
<td>119</td>
</tr>
</tbody>
</table>

Capital contribution
On 12 July 2011, as permitted by the Harbours Acts, 1996 to 2009, the Minister for Transport, Tourism and Sport ordered that the functions of Dundalk Port Company be transferred to the Company. The assets and liabilities taken on by the Company as a result of this Ministerial Order have been recorded at their fair values at that date. A corresponding amount has been recognised as a Capital Contribution in Shareholders’ Funds reflecting that the assets received and liabilities assumed are considered to be a contribution from the Company’s principal shareholder.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital contribution</td>
<td>718</td>
<td>718</td>
</tr>
</tbody>
</table>
### 23. Note to the statement of cash flow

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Profit for the financial year</td>
<td>38,645</td>
<td>41,521</td>
</tr>
<tr>
<td>Tax on profit on ordinary activities</td>
<td>5,974</td>
<td>6,334</td>
</tr>
<tr>
<td>Net interest income</td>
<td>(390)</td>
<td>(467)</td>
</tr>
<tr>
<td><strong>Operating Profit</strong></td>
<td><strong>44,229</strong></td>
<td><strong>47,388</strong></td>
</tr>
<tr>
<td>Amortisation of capital grants</td>
<td>(582)</td>
<td>(542)</td>
</tr>
<tr>
<td>Depreciation of tangible assets</td>
<td>10,238</td>
<td>9,524</td>
</tr>
<tr>
<td>Amortisation of intangible assets</td>
<td>80</td>
<td>75</td>
</tr>
<tr>
<td>Revaluation of investment property</td>
<td>(600)</td>
<td></td>
</tr>
<tr>
<td>Profit on disposal of assets</td>
<td>(18)</td>
<td></td>
</tr>
<tr>
<td>Increase/(Decrease) in inventories</td>
<td>(38)</td>
<td>35</td>
</tr>
<tr>
<td>Decrease/(Increase) in debtors</td>
<td>78</td>
<td>(3,447)</td>
</tr>
<tr>
<td>Increase in creditors</td>
<td>815</td>
<td>1,305</td>
</tr>
<tr>
<td>Change in relation to pension provision</td>
<td>994</td>
<td>1,221</td>
</tr>
<tr>
<td><strong>Net cash inflow from operating activities</strong></td>
<td><strong>55,809</strong></td>
<td><strong>54,941</strong></td>
</tr>
</tbody>
</table>

### 24. Commitments

At 31 December, the Company had the following capital commitments:

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Future capital expenditure not provided for</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contracted for</td>
<td>55,645</td>
<td>102,736</td>
</tr>
<tr>
<td>Authorised by the Directors but not contracted for</td>
<td>29,388</td>
<td>14,390</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>84,833</strong></td>
<td><strong>117,126</strong></td>
</tr>
</tbody>
</table>

### 25. Lessor Operating Leases

Total operating minimum lease payments receivable under non-cancellable operating leases are as follows:

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td></td>
<td></td>
</tr>
<tr>
<td>One year</td>
<td>10,535</td>
<td>11,943</td>
</tr>
<tr>
<td>Two to five years</td>
<td>34,154</td>
<td>41,336</td>
</tr>
<tr>
<td>Greater than five years</td>
<td>281,729</td>
<td>318,853</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>326,418</strong></td>
<td><strong>372,132</strong></td>
</tr>
</tbody>
</table>

The Company earned €13.1m (2018: €12.9m) in rental income for the year. The above amounts represent future rental income receivable over the life or up to the first break clause of the operating lease agreements in place as at 31 December 2019.
26. Financial Instruments
The Company has the following financial instruments:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>Financial assets that are debt instruments measured at amortised cost:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade debtors</td>
<td>13,712</td>
<td>13,664</td>
</tr>
<tr>
<td>Other debtors</td>
<td>499</td>
<td>435</td>
</tr>
<tr>
<td></td>
<td>14,211</td>
<td>14,099</td>
</tr>
<tr>
<td>Cash at bank and in hand</td>
<td>77,305</td>
<td>43,254</td>
</tr>
<tr>
<td>Financial liabilities measured at amortised cost:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank loans</td>
<td>198,693</td>
<td>134,838</td>
</tr>
<tr>
<td>Trade creditors</td>
<td>1,955</td>
<td>1,715</td>
</tr>
<tr>
<td>Other creditors</td>
<td>10,379</td>
<td>8,466</td>
</tr>
<tr>
<td></td>
<td>211,027</td>
<td>145,019</td>
</tr>
</tbody>
</table>

27. Directors’ Remuneration

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€'000</td>
<td>€'000</td>
</tr>
<tr>
<td>Emoluments</td>
<td>402</td>
<td>390</td>
</tr>
<tr>
<td>Contributions to retirement benefit schemes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Defined benefit</td>
<td>178</td>
<td>176</td>
</tr>
</tbody>
</table>

Retirement benefits are accruing to two Directors [2018: two Directors] under defined benefit schemes.

The Directors do not participate in any long term incentive schemes nor do they have any equity interests in the Company. There were no payments during the year [2018: NIL] in respect of compensation for loss of office or other termination payments.
27. Directors’ Remuneration (continued):

Included in the above is the remuneration package of the Chief Executive made up as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director’s Fees</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>Salary</td>
<td>185</td>
<td>185</td>
</tr>
<tr>
<td>Other Benefits including Pension Costs and Taxable Benefits</td>
<td>161</td>
<td>161</td>
</tr>
<tr>
<td></td>
<td><strong>359</strong></td>
<td><strong>359</strong></td>
</tr>
</tbody>
</table>

**Directors’ Fees**

<table>
<thead>
<tr>
<th>Directors’ Fees</th>
<th>2019 €</th>
<th>2018 €</th>
</tr>
</thead>
<tbody>
<tr>
<td>L McCaffrey</td>
<td>21,215</td>
<td>21,600</td>
</tr>
<tr>
<td>E O’Reilly</td>
<td>12,600</td>
<td>12,600</td>
</tr>
<tr>
<td>P Bates</td>
<td>-</td>
<td>9,062</td>
</tr>
<tr>
<td>M Brophy</td>
<td>11,547</td>
<td>-</td>
</tr>
<tr>
<td>H Collins</td>
<td>12,600</td>
<td>12,065</td>
</tr>
<tr>
<td>G Darling</td>
<td>12,600</td>
<td>12,600</td>
</tr>
<tr>
<td>E Finnan</td>
<td>-</td>
<td>8,440</td>
</tr>
<tr>
<td>M Hand</td>
<td>12,600</td>
<td>10,822</td>
</tr>
<tr>
<td>K Nolan *</td>
<td>12,600</td>
<td>12,600</td>
</tr>
<tr>
<td>L Williams</td>
<td>11,547</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>107,309</strong></td>
<td><strong>99,789</strong></td>
</tr>
</tbody>
</table>

*In Addition to the Directors’ fees, Mr Nolan was paid as an employee of Dublin Port Company.

**Key management compensation**

The compensation paid or payable to key management is shown below:

<table>
<thead>
<tr>
<th></th>
<th>2019 €'000</th>
<th>2018 €'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and other short term benefits</td>
<td>1,779</td>
<td>1,812</td>
</tr>
<tr>
<td>Post-employment benefits</td>
<td>377</td>
<td>362</td>
</tr>
<tr>
<td><strong>Total key management compensation</strong></td>
<td><strong>2,156</strong></td>
<td><strong>2,174</strong></td>
</tr>
</tbody>
</table>

The key management compensation amounts disclosed represents compensation to those people having the authority and responsibility for planning, directing and controlling the activities of the Company. The key management personnel include Board Members and members of the executive management team. The amounts stated above are inclusive of employer’s PRSI.
28. Employees

<table>
<thead>
<tr>
<th>Staff costs comprise:</th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wages and salaries</td>
<td>12,008</td>
<td>11,467</td>
</tr>
<tr>
<td>Allowances</td>
<td>371</td>
<td>356</td>
</tr>
<tr>
<td>Overtime</td>
<td>410</td>
<td>418</td>
</tr>
<tr>
<td>Social insurance costs</td>
<td>1,230</td>
<td>1,153</td>
</tr>
<tr>
<td>Other pension costs - Defined Benefit Schemes</td>
<td>1,204</td>
<td>1,275</td>
</tr>
<tr>
<td>Other pension costs - Defined Contribution</td>
<td>762</td>
<td>591</td>
</tr>
<tr>
<td>Scheme [see note 30]</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>15,985</strong></td>
<td><strong>15,260</strong></td>
</tr>
</tbody>
</table>

Of the total staff costs €1,046,000 (2018: €910,000) has been capitalised into tangible fixed assets and €14,939,000 (2018: €14,350,000) has been treated as an expense in the Profit and Loss account.

The average number of persons employed by the Company during the year was 162 (2018: 163).

**Short-term employee benefits**

<table>
<thead>
<tr>
<th>€</th>
<th>2019 No. of Employees in Band</th>
<th>2018 No. of Employees in Band</th>
</tr>
</thead>
<tbody>
<tr>
<td>50,000 – 74,999</td>
<td>61</td>
<td>76</td>
</tr>
<tr>
<td>75,000 – 99,999</td>
<td>46</td>
<td>37</td>
</tr>
<tr>
<td>100,000 – 124,999</td>
<td>16</td>
<td>14</td>
</tr>
<tr>
<td>125,000 – 149,999</td>
<td>5</td>
<td>1</td>
</tr>
<tr>
<td>150,000 – 174,999</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>175,000 – 199,999</td>
<td>3</td>
<td>2</td>
</tr>
</tbody>
</table>

Short-term employee benefits in relation to services rendered during the reporting period include salary, overtime, allowances and other payments, but exclude employer’s PRSI.

29. Related Party Transactions

In accordance with FRS102 the Company is exempt from disclosure of transactions with other state owned entities.

As noted in note 1, one ordinary share is held by the Minister for Finance and the remainder are held by the Minister for Transport at 31 December 2019.

No Board member, who would be regarded as a related party, or members of key management staff have undertaken any material transactions with the Company during the year.

As noted in note 15, there is €2.4m due to the Company from the pension funds (2018: €2.3m).
30. Post-employment benefits

The Company operates four defined benefit pension schemes and a defined contribution pension scheme. On 1 January 2005 the defined benefit schemes were closed to new entrants.

**Defined Contribution Scheme**

Employees joining the Company after 1 January 2005 are members of the defined contribution scheme. Contributions are paid by the members and by the Company at fixed rates. During the year the Company contributed €762k (2018: €591k) to the defined contribution scheme and this amount was charged to the Profit and Loss account. Irish Pensions Trust Limited, an independent professional trustee Company, is the sole trustee of the defined contribution scheme.

**Defined Benefit Schemes**

(a) The Company operates four defined benefit pension schemes based on final pensionable salaries for eligible employees, including employees and former employees of Dundalk Port Company and the Company’s predecessor entity, Dublin Port & Docks Board.

The four schemes are administered by trustees. The schemes are “The Dublin Port Superannuation Fund 1996”, “The Dublin Port Company Pilots Superannuation Fund”, “The Dublin Port Company Chief Executive Retirement Benefits Scheme” and “The Dublin Port Company Pension Scheme for Former Employees of Dundalk Port Company”.

The Company and scheme members appoint the trustees of the Dublin Port Superannuation Fund 1996. The most recent member trustee election for the Dublin Port Superannuation fund 1996 was held in 2017 and the appointment of four candidates was ratified by the Board at its meeting on 8 December 2017. In addition to the four member trustees, the Company also appointed a further four trustees.

Irish Pensions Trust Limited, an independent professional trustee Company, is the sole trustee of the other three Schemes.

There are no unfunded schemes in place as at 31 December 2019.

(b) Actuarial Valuation

The funding position of the four defined benefit schemes is assessed in accordance with the advice of independent actuaries. The funding position is formally assessed at three yearly intervals.

The Company intends to make regular contributions to the four schemes in accordance with the recommendations set out by the actuaries in the relevant actuarial reports for each scheme.

The most recent applicable actuarial valuation reports for the main defined benefit schemes were prepared at 1 January 2018. The reports were completed by Mercer, who are neither officers nor employees of the Company. The valuation reports at 1 January 2018 are available for inspection by scheme members but not for public inspection.

The next valuation reports for these schemes are due to be prepared as at 1 January 2021.
30. Post Employment benefits (continued)

Minimum Funding Standard valuation basis (unaudited information):
The four defined benefit schemes are required to meet the Minimum Funding Standard (MFS) in accordance with Section 44 of the Pensions Act, 1990 (as amended). The MFS, in general terms, measures whether accumulated assets cover liabilities accrued to members, assuming the schemes were wound up at the valuation date. The assumptions on which the MFS liability is determined are prescribed in legislation and actuarial guidance. The most recently completed actuarial funding certificates for the main defined benefit schemes were submitted to the Pensions Authority with an effective date of 31 December 2018 and confirmed that the schemes satisfied the MFS at that date.

Following the actuarial review at 1 January 2020, it was found that four defined benefit schemes would have met the MFS as at 1 January 2020. Overall assets of the schemes were €281.5m and overall liabilities under the MFS were €197.3, resulting in an aggregate surplus of €84.2m on the MFS basis.

Long-term valuation basis (unaudited information):
The Company’s intention is to continue to provide funding in accordance with the actuary’s recommendation to ensure that the schemes continue to operate and provide for pension payments in the long term future.

The valuations at 1 January 2018 for such funding purposes were prepared using an actuarial valuation method known as the “attained age” method. The principal actuarial assumptions adopted in the valuation were that the annual rate of return on investments before retirement would be 1.00% per annum, the annual rate of return on investments after retirement would be 1.00% per annum, the increase in salaries would be 2.50% for 2018-2022 and 3.0% per annum thereafter; the increase in pensions in payment would be 1.75% per annum. Under this valuation method at 1 January 2018, overall assets were €281.8m and overall accrued liabilities were €264.9m. This resulted in an aggregate surplus of €16.9m and a funding ratio (assets: liabilities) as at 1 January 2018 of 106%.

Following an interim actuarial review at 1 January 2020 overall assets were €281.5m and overall liabilities measured under this valuation method were €269.1m resulting in an aggregate surplus of €12.4m and a funding ratio (assets: liabilities) as at 1 January 2020 of 105%.

The next formal valuations will be prepared at 1 January 2021.

(c) FRS 102 – Section 28 – “Employee Benefits”
The defined benefit obligations of the Company have been valued by independent actuaries for the purposes of section 28 of FRS 102 based on data provided for an actuarial valuation of the schemes as at 31 December 2019. As required by section 28 of FRS 102 the valuation was prepared using an actuarial valuation method known as the “projected unit credit” method. As the schemes are closed to new entrants, the schemes have an age profile that is rising and therefore under the projected unit method the current service cost will increase as members of the scheme approach retirement.
30. Post Employment benefits (continued)

Financial Assumptions:
The main financial assumptions to calculate the benefit obligations (liabilities) under section 28 of FRS 102 at the Balance Sheet date were:

<table>
<thead>
<tr>
<th></th>
<th>31 December 2019</th>
<th>31 December 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rate of interest applied to discount benefit obligations</td>
<td>1.25%</td>
<td>2.00%</td>
</tr>
<tr>
<td>Projected rate of increase of salaries</td>
<td>2.5% for 2020-2022, 3% thereafter</td>
<td>2.5% for 2019-2022, 3% thereafter</td>
</tr>
<tr>
<td>Projected rate of increase of pensions in payment</td>
<td>1.50%</td>
<td>1.75%</td>
</tr>
<tr>
<td>Rate of increase of pensions in deferment</td>
<td>1.50%</td>
<td>1.75%</td>
</tr>
<tr>
<td>CPI Inflation</td>
<td>1.50%</td>
<td>1.75%</td>
</tr>
</tbody>
</table>

The discount rate used in the calculation of the pension liability is determined by reference to market yields at the Balance Sheet date on high quality corporate bonds. The currency and term of the corporate bonds is consistent with the currency and estimated term of the benefit obligations. Having regard to the duration of the scheme benefit obligations, a discount rate of 1.25% was adopted at 31 December 2019.

Demographic Assumptions:
The assumptions relating to the life expectancy at retirement for members is set out below:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Male Years</td>
<td>Female Years</td>
</tr>
<tr>
<td>Current members age 40 (life expectancy at age 65)</td>
<td>24.7</td>
<td>26.5</td>
</tr>
<tr>
<td>Current pensioners age 65 (life expectancy at age 65)</td>
<td>22.5</td>
<td>24.4</td>
</tr>
</tbody>
</table>

Scheme Assets:
The investment allocations of assets at the Balance Sheet date were:

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Proportion of Scheme assets at 31 December 2019</th>
<th>Proportion of Scheme assets at 31 December 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonds</td>
<td>91.23%</td>
<td>90.93%</td>
</tr>
<tr>
<td>Property</td>
<td>0.03%</td>
<td>0.13%</td>
</tr>
<tr>
<td>Other</td>
<td>8.74%</td>
<td>8.94%</td>
</tr>
</tbody>
</table>

| | 100.0% | 100.0% |

Under FRS102, the expected return on assets is set equal to the discount rate.
30. Post Employment benefits (continued)

The fair value of the assets in the pension schemes at the Balance Sheet date were:

<table>
<thead>
<tr>
<th></th>
<th>Fair value at 31 December 2019 €’000</th>
<th>Fair value at 31 December 2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonds</td>
<td>256,854</td>
<td>249,258</td>
</tr>
<tr>
<td>Property</td>
<td>90</td>
<td>363</td>
</tr>
<tr>
<td>Other</td>
<td>24,591</td>
<td>24,503</td>
</tr>
<tr>
<td><strong>Total Fair value of Assets</strong></td>
<td><strong>281,535</strong></td>
<td><strong>274,124</strong></td>
</tr>
</tbody>
</table>

The amounts recognised in the statement of financial position are as follows:

<table>
<thead>
<tr>
<th></th>
<th>31 December 2019 €’000</th>
<th>31 December 2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fair value of scheme assets</td>
<td>281,535</td>
<td>274,124</td>
</tr>
<tr>
<td>Defined benefit obligation</td>
<td>[233,491]</td>
<td>[220,943]</td>
</tr>
<tr>
<td>Defined benefit asset</td>
<td>48,044</td>
<td>53,181</td>
</tr>
</tbody>
</table>

Presented in financial statements as follows:

| Investments – surplus on funded schemes (see note 16) | 48,044 | 53,181 |

Analysis of the amounts included in the Profit and Loss Account:

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost (excluding interest)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current service cost</td>
<td>(1,204)</td>
<td>(1,275)</td>
</tr>
</tbody>
</table>

Net interest cost

| Interest income on scheme assets      | 5,394      | 5,273      |
| Interest on pension scheme benefit obligations | (4,325)    | (4,304)    |
| Net interest income                 | 1,069      | 969        |

| Total net interest income            | (135)      | (306)      |

The Profit and Loss charge includes the following cost/credit due to changes in plan provisions:

Analysis of the re-measurements amounts recognised in other Comprehensive Income:

<table>
<thead>
<tr>
<th></th>
<th>2019 €’000</th>
<th>2018 €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Return on plan assets (excluding interest income)</td>
<td>10,863</td>
<td>(4,389)</td>
</tr>
<tr>
<td>Effect of experience adjustments</td>
<td>1,565</td>
<td>3,515</td>
</tr>
<tr>
<td>Effect of changes in assumptions</td>
<td>(17,640)</td>
<td>3,251</td>
</tr>
<tr>
<td><strong>Total re-measurements included in other Comprehensive Income</strong></td>
<td><strong>(5,212)</strong></td>
<td><strong>2,377</strong></td>
</tr>
</tbody>
</table>
30. Post Employment benefits (continued)

Movement in scheme assets and benefit obligations

<table>
<thead>
<tr>
<th></th>
<th>Assets €’000</th>
<th>Benefit obligations €’000</th>
<th>Net (deficit)/surplus €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 31 December 2017</td>
<td>281,804</td>
<td>(231,217)</td>
<td>50,587</td>
</tr>
<tr>
<td>Current service cost</td>
<td>-</td>
<td>(1,275)</td>
<td>(1,275)</td>
</tr>
<tr>
<td>Interest on scheme benefit obligations</td>
<td>-</td>
<td>(4,304)</td>
<td>(4,304)</td>
</tr>
<tr>
<td>Interest income on scheme assets</td>
<td>5,273</td>
<td>-</td>
<td>5,273</td>
</tr>
<tr>
<td>Return on scheme assets (excluding interest income)</td>
<td>(4,389)</td>
<td>-</td>
<td>(4,389)</td>
</tr>
<tr>
<td>Re-measurement due to experience adjustments</td>
<td>-</td>
<td>3,515</td>
<td>3,515</td>
</tr>
<tr>
<td>Re-measurement due to change in assumptions</td>
<td>-</td>
<td>3,251</td>
<td>3,251</td>
</tr>
<tr>
<td>Members’ contributions</td>
<td>310</td>
<td>(310)</td>
<td>-</td>
</tr>
<tr>
<td>Benefits paid from scheme</td>
<td>(9,397)</td>
<td>9,397</td>
<td>-</td>
</tr>
<tr>
<td>Employer contributions</td>
<td>523</td>
<td>-</td>
<td>523</td>
</tr>
<tr>
<td>As at 31 December 2018</td>
<td>274,124</td>
<td>(220,943)</td>
<td>53,181</td>
</tr>
</tbody>
</table>

Movement in scheme assets and benefit obligations

<table>
<thead>
<tr>
<th></th>
<th>Assets €’000</th>
<th>Benefit obligations €’000</th>
<th>Net (deficit)/surplus €’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 31 December 2018</td>
<td>274,124</td>
<td>(220,943)</td>
<td>53,181</td>
</tr>
<tr>
<td>Current service cost</td>
<td>-</td>
<td>(1,204)</td>
<td>(1,204)</td>
</tr>
<tr>
<td>Interest on scheme benefit obligations</td>
<td>-</td>
<td>(4,325)</td>
<td>(4,325)</td>
</tr>
<tr>
<td>Interest income on scheme assets</td>
<td>5,394</td>
<td>-</td>
<td>5,394</td>
</tr>
<tr>
<td>Return on scheme assets (excluding interest income)</td>
<td>10,863</td>
<td>-</td>
<td>10,863</td>
</tr>
<tr>
<td>Re-measurement due to experience adjustments</td>
<td>-</td>
<td>1,565</td>
<td>1,565</td>
</tr>
<tr>
<td>Re-measurement due to change in assumptions</td>
<td>-</td>
<td>(17,640)</td>
<td>(17,640)</td>
</tr>
<tr>
<td>Members’ contributions</td>
<td>304</td>
<td>(304)</td>
<td>-</td>
</tr>
<tr>
<td>Benefits paid from scheme</td>
<td>(9,360)</td>
<td>9,360</td>
<td>-</td>
</tr>
<tr>
<td>Employer contributions</td>
<td>210</td>
<td>-</td>
<td>210</td>
</tr>
<tr>
<td>As at 31 December 2019</td>
<td>281,535</td>
<td>(233,491)</td>
<td>48,044</td>
</tr>
</tbody>
</table>

The employer expects to contribute €0.2 million to the pension schemes in 2020.
30. Post Employment benefits (continued)

Sensitivity Analysis of Scheme Benefit obligations:
The sensitivity of the defined benefit obligation to changes in the mortality assumptions is set out below:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2019</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Existing Assumption</td>
<td>-1 Year</td>
<td>+1 Year</td>
</tr>
<tr>
<td>Current Male Member age 40 (Life Expectancy at age 65)</td>
<td>24.6</td>
<td>23.8</td>
<td>25.5</td>
</tr>
<tr>
<td>Current Male Pensioner age 65 (Life Expectancy at age 65)</td>
<td>22.4</td>
<td>21.5</td>
<td>23.2</td>
</tr>
<tr>
<td>Benefit obligations (€’000)</td>
<td>233,491</td>
<td>225,566</td>
<td>241,529</td>
</tr>
<tr>
<td>Change in benefit obligations (€’000)</td>
<td>7,925</td>
<td>(8,038)</td>
<td></td>
</tr>
<tr>
<td>% Change (as % of original)</td>
<td>3.4%</td>
<td>(3.4%)</td>
<td></td>
</tr>
</tbody>
</table>

The sensitivity of the defined benefit obligation to changes in the discount rate is set out below:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2019</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Existing Assumption</td>
<td>-0.25%</td>
<td>+0.25%</td>
</tr>
<tr>
<td>Discount Rate</td>
<td>1.25%</td>
<td>1.00%</td>
<td>1.50%</td>
</tr>
<tr>
<td>Benefit obligations (€’000)</td>
<td>233,491</td>
<td>241,889</td>
<td>224,302</td>
</tr>
<tr>
<td>Change in benefit obligations (€’000)</td>
<td>(8,398)</td>
<td>9,189</td>
<td></td>
</tr>
<tr>
<td>% Change (as % of original)</td>
<td>(3.6%)</td>
<td>3.9%</td>
<td></td>
</tr>
</tbody>
</table>

31. Events after the reporting date
There have been no events between the Balance Sheet date and the date on which the financial statements were approved by the Board, which would require adjustment to the financial statements or any additional disclosures.

32. Approval of the Financial Statements
The Directors approved the financial statements on 27th March 2020.
ALEXANDRA BASIN REDEVELOPMENT PROJECT
Facilitating growth at Ireland’s No.1 Port
Co-financed by the European Union
Connecting Europe Facility
Port Statistics (un-audited)

The financial statements cover the year ended 31 December 2019 together with comparative figures for 2018.

For comparison purposes, the un-audited statistics reproduced below cover trade for Dublin Port Company for the calendar years 2017 – 2019.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vessels – Total Arrivals</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>7,898</td>
<td>7,969</td>
<td>7,802</td>
</tr>
<tr>
<td>Throughput ('000 tonnes)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ro-Ro</td>
<td>24,348</td>
<td>24,050</td>
<td>23,412</td>
</tr>
<tr>
<td>Lo-Lo</td>
<td>7,290</td>
<td>6,924</td>
<td>6,673</td>
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<tr>
<td>Bulk Liquid</td>
<td>4,662</td>
<td>4,621</td>
<td>4,281</td>
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<tr>
<td>Bulk Solid</td>
<td>1,820</td>
<td>2,375</td>
<td>2,034</td>
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<tr>
<td>Break Bulk</td>
<td>17</td>
<td>24</td>
<td>22</td>
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<td>38,138</td>
<td>37,994</td>
<td>36,422</td>
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<td>Ro-Ro units ('000)</td>
<td>1,059</td>
<td>1,032</td>
<td>992</td>
</tr>
<tr>
<td>Lo-Lo TEU’s ('000)</td>
<td>774</td>
<td>726</td>
<td>698</td>
</tr>
<tr>
<td>Passenger Numbers (millions)</td>
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<td>1.8</td>
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